



UNIVERSITY OF
LIMERICK
OLLSCOIL LUIMNIGH

TRANSFORMING HIGHER EDUCATION

Fostering collaboration between
education and industry for upskilling

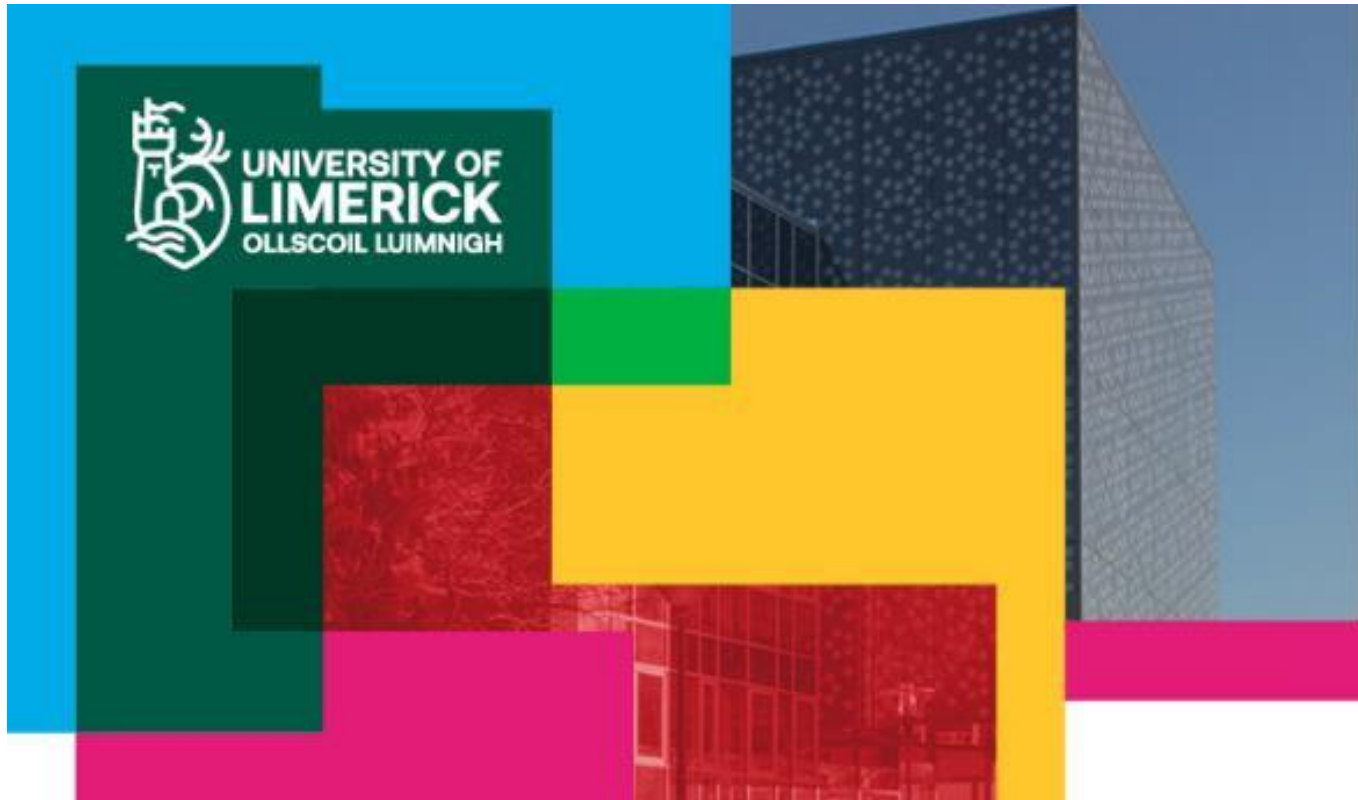


Riachtas na hÉireann
Government of Ireland



Welcome

#ULTHE



TRANSFORMING HIGHER EDUCATION

Fostering collaboration between
education and industry for upskilling



**Disruption in Higher Education – Where now for
workplace focused education?**

#ULTHE

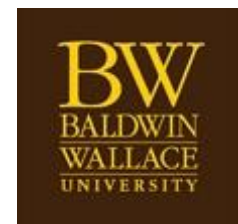


Growing the Next Generation of Problem Solvers- Innovation in Curriculum Design

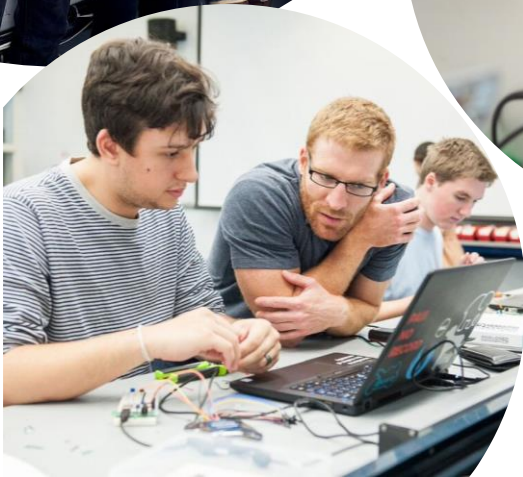
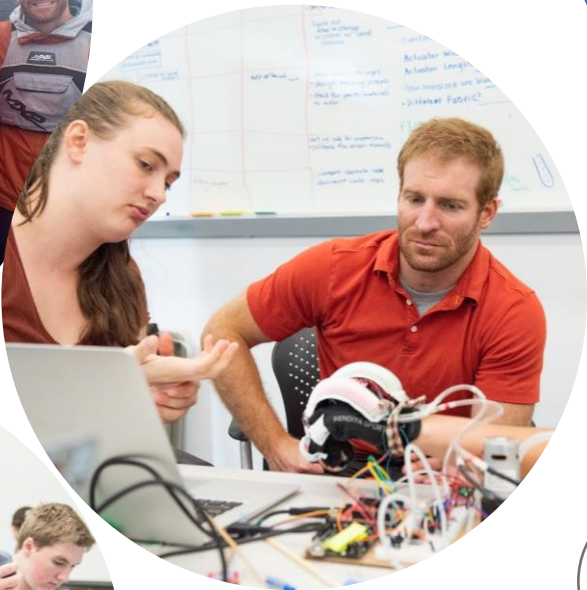
Jeff Dusek, PhD

Associate Professor of Engineering

Baldwin Wallace University, USA



About Me



Associate Professor of Engineering
Baldwin Wallace University

Assistant Professor of Mechanical Engineering
Olin College, 2017-2022

Postdoctoral Fellowship at Harvard University
Self-organizing Systems, 2016-2017

PhD in Mechanical and Ocean Engineering, MIT 2016

The Institutions



Olin College
of Engineering

- Founded in 2000 as a laboratory for Engineering Education
- Located in Needham, Massachusetts
- Undergraduate only- 350 students
- Three majors: Engineering, MechE, ECE
- Selective- require calculus and physics
- Residential student body with large geographic spread
- Gender-balanced student body

BW **BALDWIN**
WALLACE
UNIVERSITY

- Founded in 1845 in Berea, Ohio
- Engineering department had first two graduates in spring 2022
- General engineering major
- New and growing department- less selective
- Approximately 75% student athletes
- Residential and commuter students, primarily local, ~3000 undergraduates

BW
BALDWIN
WALLACE
UNIVERSITY



Common Themes

Despite Olin and BW being very different institutions, some common observations inform curriculum development:

- Differences in preparation are large, and they are **only amplified by COVID disruptions**
- College cost is high (in the US) and the **value proposition** needs to be **demonstrated**
- Student tend to jump into new situations with a ‘build-first’ mentality
- Especially at Olin, students were confident in their design skills, but did not feel that quantitative analysis would help with design or fabrication
- Students do not feel confident that they can choose or perform helpful analysis
- Students struggle to adapt modeling concepts to new scenarios

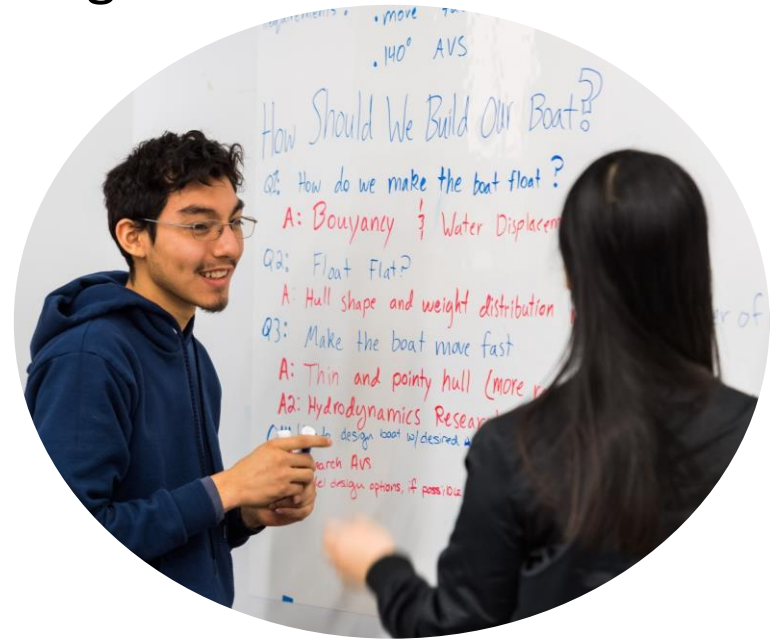
Developing students in Quantitative Foundation Courses

I want students to be **proactive** and **take ownership** of their learning.

I want students to develop their **identity** as a scientific **thinker**.

I want students to be good and **confident** at doing **analysis**:

- be **comfortable** with a quantitative analysis process
- know **how** to make use of analysis for engineering design
- be **ready** to apply analysis to new problems



Through **collaborative design across disciplines, institutions, and several course iterations,**
a set of
design principles
are emerging.



Design Principles

1. Demonstrate relevance through context
 - Include framing and setup in the problem-solving process
 - Foster connections to the outside world and between concepts (with concept mapping)
2. Identify key content to teach; facilitate lifelong learning for the rest
 - Projects build on core concepts, but encourage independence
3. Use physical artifacts to build intuition and validate calculations
 - Combine exploration, analysis and experimentation
 - Consider different levels and forms of analysis
4. Promote peer learning through shared spaces and experiences
 - Create opportunities for shared success *and* shared failure
 - Students teaching students is good for everyone



Design Principles

1. Demonstrate relevance through context
2. Identify key content to teach; facilitate lifelong learning for the rest
3. Use physical artifacts to build intuition and validate calculations
4. Promote peer learning through shared spaces and experiences

Foster Intuition

Example: Use physical artifacts to build intuition and validate calculations

Combine exploration, analysis, and experimentation

- Providing an opportunity for early success helps build identity and belonging

Developing intuition around conceptual material creates a solid base, and requires more than equations in a book



Example: QEA at Olin

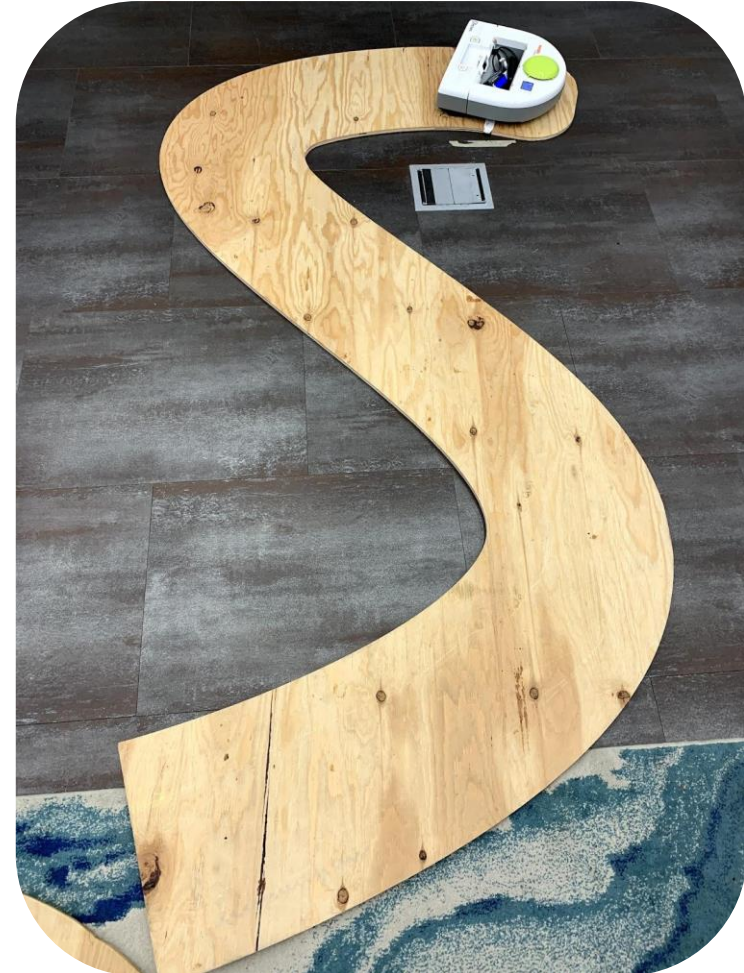
Question: How do you traverse a parametrically defined “bridge” using a mobile robot?

Analysis and Experiment Approach:

1. Calculate linear and angular velocity for points on a parametric curve
2. Find left/right wheel velocities for a differential drive robot
3. Verify analysis through in-class physical demonstration



A robot simulator has also been used for the “bridge,” but it does not generate the same community or evoke strong reactions as a physical robot.



Example: PHY163 at BW

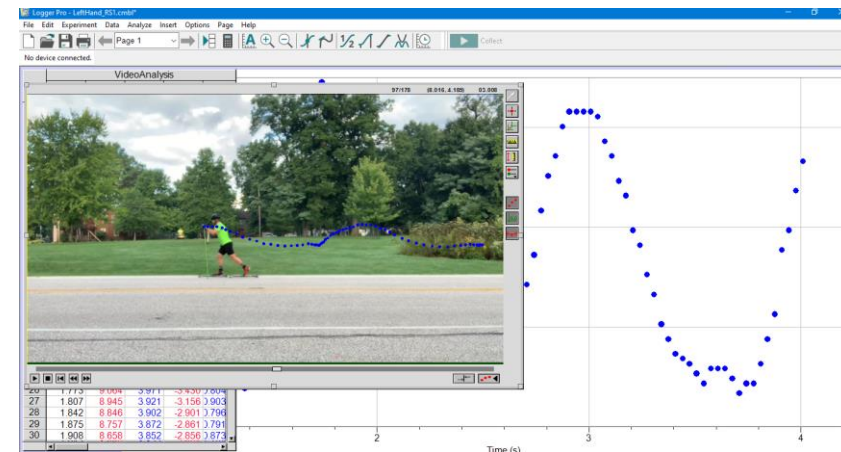
During the first few years of the Baldwin Wallace Engineering program, it was observed:

1. Students were entering with very large differences in math preparation
 - COVID-related impacts that amplify differences expected for years
2. Calculus-based Physics I in the first semester was a substantial challenge

Curricular response:

PHY163 Freshman Physics Seminar*

- Team taught by Physics and Engineering
 - First semester physics and engineering students
- “The course is focused on **student exploration**, with an emphasis on **self-directed learning** and development of **technical and professional identity.**”



*Need a better name



Design Principles

1. Demonstrate relevance through context
2. Identify key content to teach; facilitate lifelong learning for the rest
3. Use physical artifacts to build intuition and validate calculations
4. Promote peer learning through shared spaces and experiences

Peer Learning and Shared Experiences

Example:
Promote peer learning through shared spaces and experiences

Create opportunities for shared success *and* shared failure

Students teaching students is good for everyone



Shared Experiences

Boats- Buoyancy, Stability, and Multivariable Calculus



Day 1: Rapid cardboard boat build

- Lots of sinking!
- Low stakes, shared failure builds community

Final Boat Build: Analysis

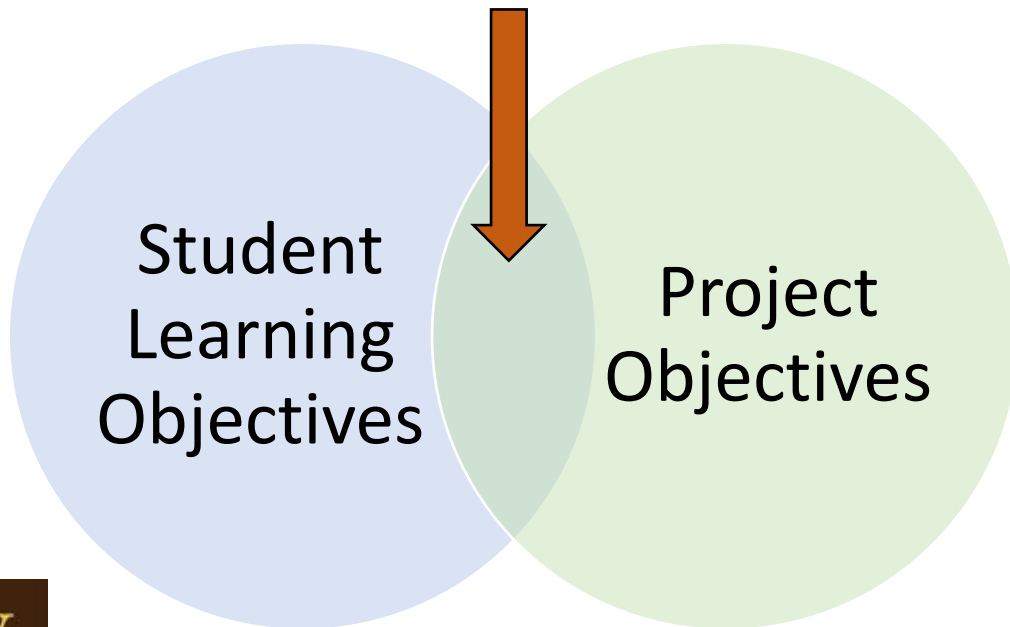
- Demonstrate power of analysis
- Shared success

Undergraduate-Focused Research

Undergraduate research must address project goals **and** student learning!

Provide opportunities for students to practice communicating their work:

Successful Undergraduate Research



Final Thoughts

Things I'm thinking about:

- How to create structures/processes where everyone **has the opportunity** to succeed, while maintaining standards?
- How can we create **flexibility** in curriculum structures?
- What is the value proposition of the traditional college experience, and what is my role as a professor?
- How can we lower the cost of college?
- How do we better utilize team teaching?



jdusek@bw.edu

Huge thanks to colleagues at Olin and BW who contributed to this work!



Prompts for Consideration

1. Several of the principles we introduced rely on close student-to-student and student-to-instructor interactions.
 - a. Do you do anything at your home institution to intentionally develop peer learning? Do you create opportunities, provide skill development/training, or both?
 - b. Have you noticed impacts on peer-to-peer and peer-to-instructor interactions after periods of remote instruction? Have you taken steps to rebuild/reinforce culture?

2. Due to a variety of factors including increasing experience differences in our student body, learning impacts from the pandemic, and our increased emphasis on teaching lifelong learning skills, we have had to make choices about what content to teach, and what material to leave for self-directed study.
 - a. Have you noticed constraints on quantity of content in your courses?
 - b. Have you identified a “floor” for content in your program? If so, how did you decide, and how is/did the process involve(ing) students?



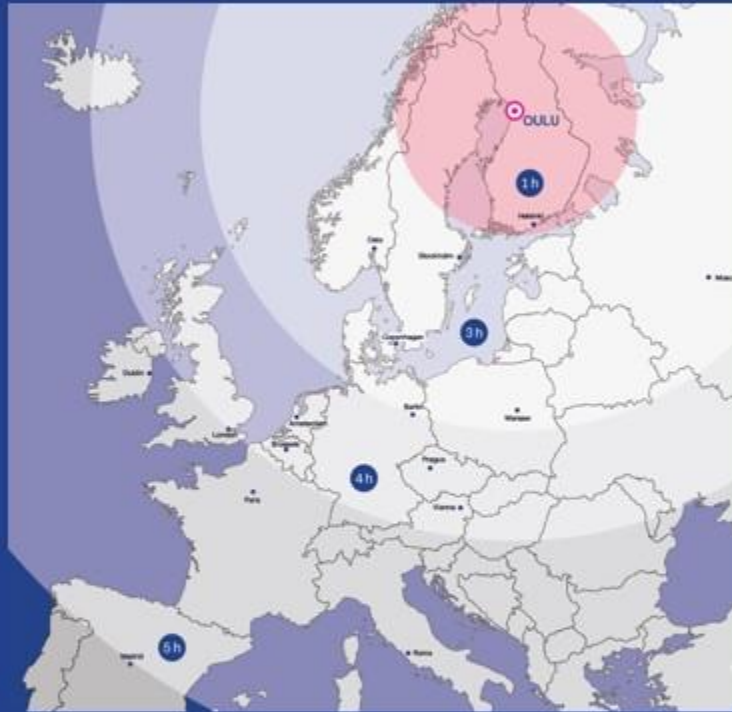
More diversity, better integration – Diversity actions at the University of Oulu

Minna Isomursu
2 November 2022





The University of Oulu in brief



Natural
Sciences and
Mathematics



Biosciences



Medicine
and Health



Economics
and Business
Administration



Engineering
and
Architecture



Information and
Communication
Technologies



Education



Humanities



13 800

Students

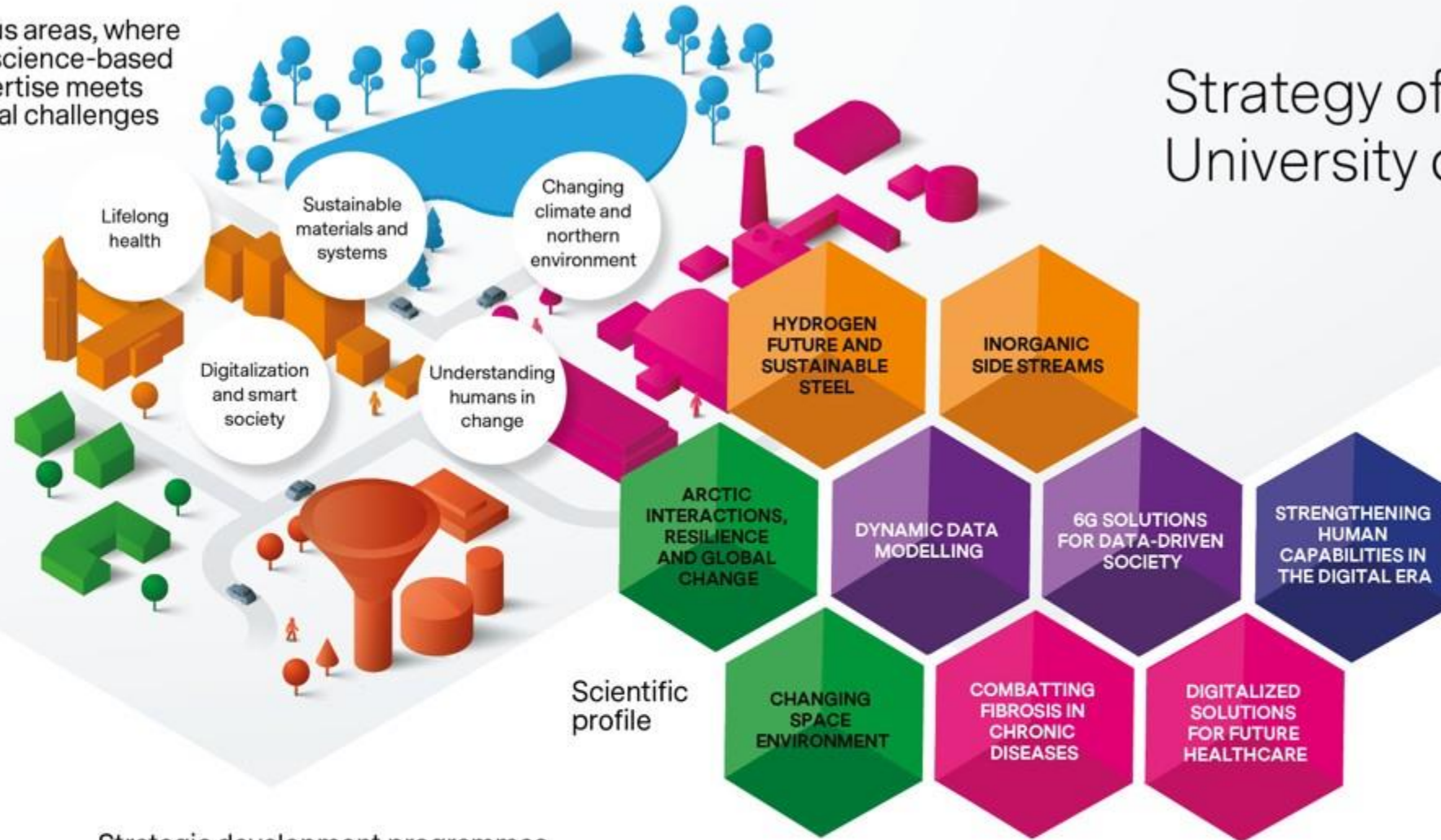
3 700

Staff

65 000+

Alumni

Focus areas, where our science-based expertise meets global challenges



Strategy of the University of Oulu 2020–

Strategic development programmes

RESEARCH
High-level impactful research

EDUCATION
Quality education for different parts of life

INNOVATIONS AND ENTREPRENEURSHIP
Entrepreneurial source for research-based innovations

COMMUNITY
Skillful, adaptable, diverse and international community

DIGITALIZATION
High-quality online studies and user-centred digital services

CAMPUSES AND SUSTAINABLE DEVELOPMENT
Inspiring working and studying environment at resource-efficient, green campuses



Faculty of Information Technology and Electrical Engineering

Education

- Electronics and telecommunications
- Computer science
- ICT
- Business analytics
- Biomedical engineering

Research

- Measuring, electronics and materials, 5G and 6G wireless communications, artificial intelligence, systems, software

574

Staff

2 407

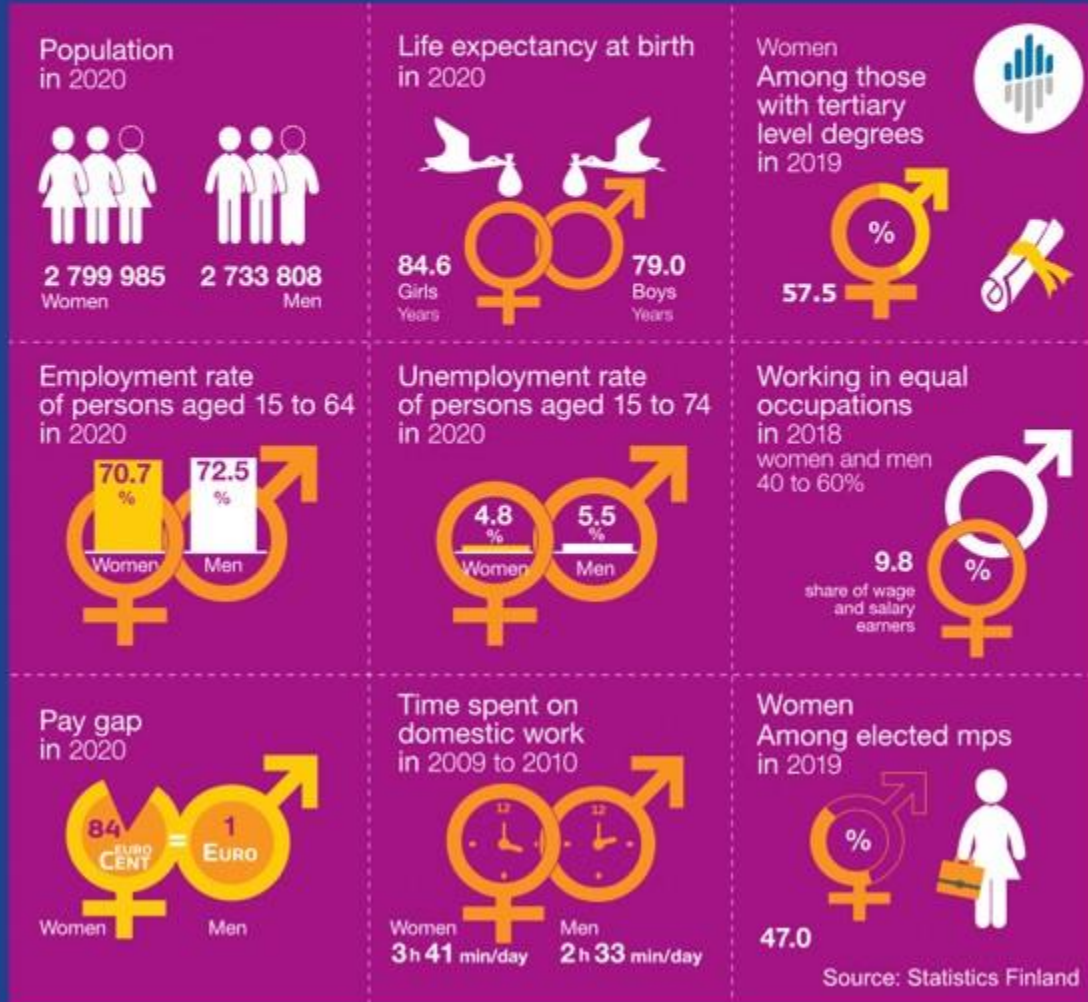
Students

**EUR 40
million**

Total funding



Equality in numbers



- Number of female students in technology is still low (18% in 2019)
- Women are underrepresented in academic leadership
 - 32.2% of full professors are female (2019) – 29% in University of Oulu (2021)
 - 38% of PIs of Academy funded projects are females
 - 21% of rectors in Finland are female, 11% of management of University of Oulu are female
- **34% of research and teaching staff at University of Oulu are internationals**



The Happiest Faculty in
the World



What is Faculty's role in wellbeing?

One year targeted wellbeing action

Proactive, forward looking

Strengths based



Casting



Wellbeing Lead
Prof Minna Isomursu



Sponsor
Dean Jukka Riekki



External coaches
Terhi Vesterinen and
Tiia Kallio



Wellbeing Promoters
From each Unit

In collaboration with
HR, equality,
occupational health



Dialogue



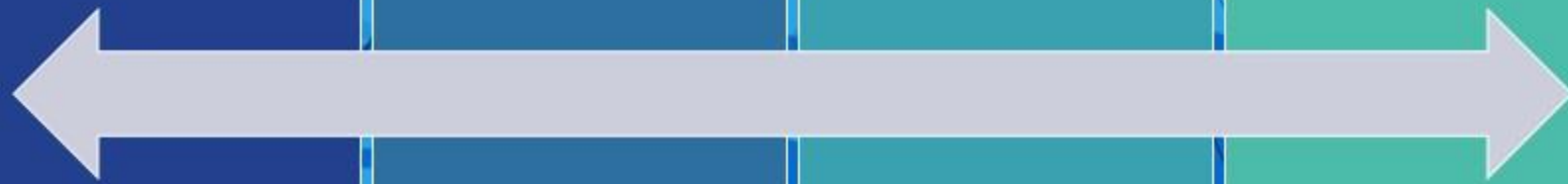
Leadership



Diversity

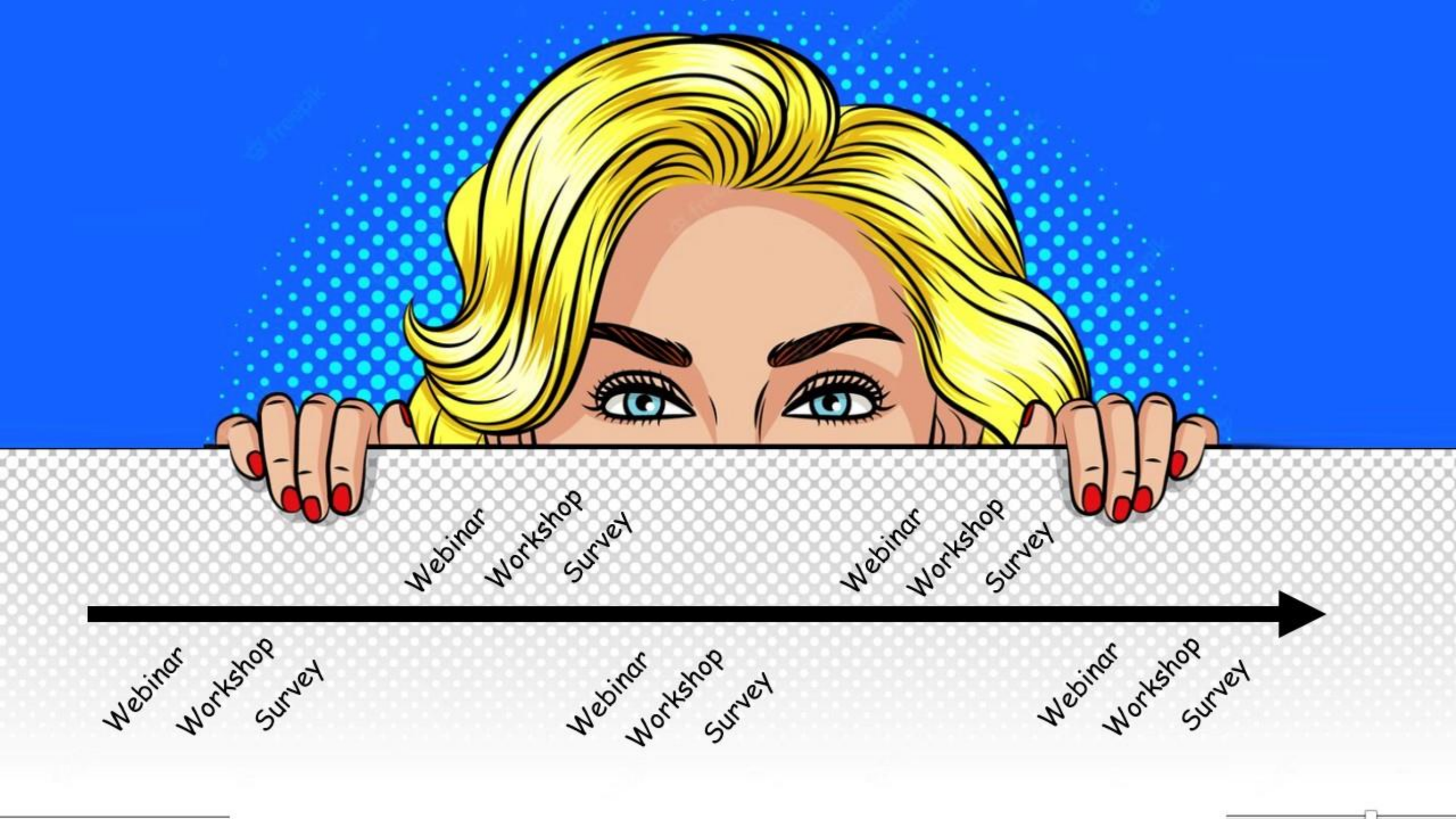


What else?





Dialogue



Webinar
Workshop
Survey

Webinar
Workshop
Survey

Webinar
Workshop
Survey

Webinar
Workshop
Survey

Webinar
Workshop
Survey

ROUND 1

DIALOGUE

Goal: Facilitating dialogic communication at ITEE

Step 1: Webinar on xxx by xxx at xx.xx.2022

Step 2: Workshop with wellbeing promoters

Step 4: Dialogue in units

Step 3: Survey to all faculty members

Wellbeing promoter in each unit

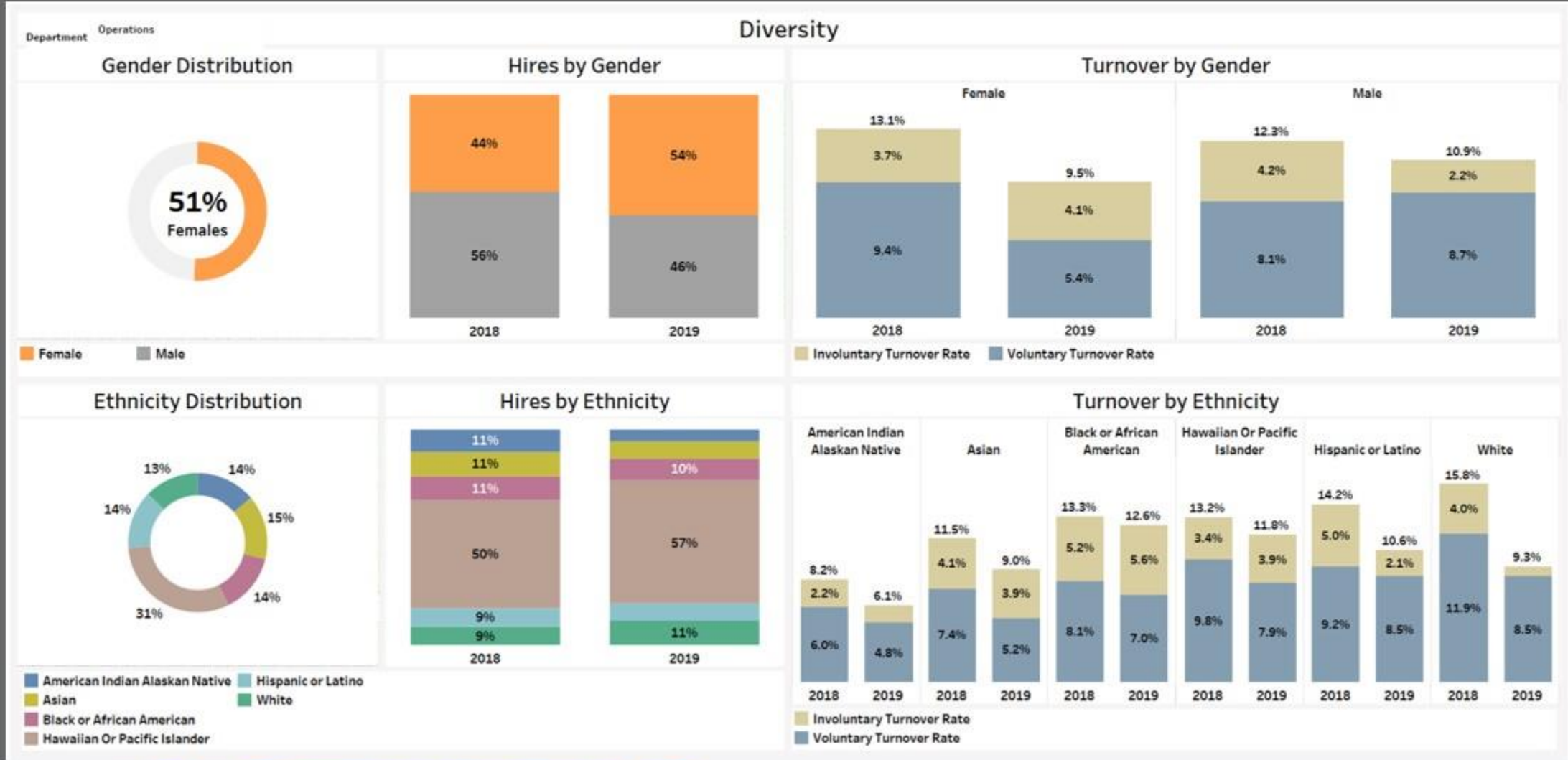
JOIN US!!!



Diversity



Diversity dashboard





Diversity dashboard

MY TEAM 136/54 63,832 510 30

ITEE UNIVERSE

LEVEL UP GUIDE

1

2

BISG

M3S

UBICOMP

Gender equality
Distribution ↑ +5.4%
Hires %
Pay ↑ +4.9%

LEADERSHIP

TEAM BONUS

Gender equality

International staff

10 / 20

Gender equality

International staff

1 / 20

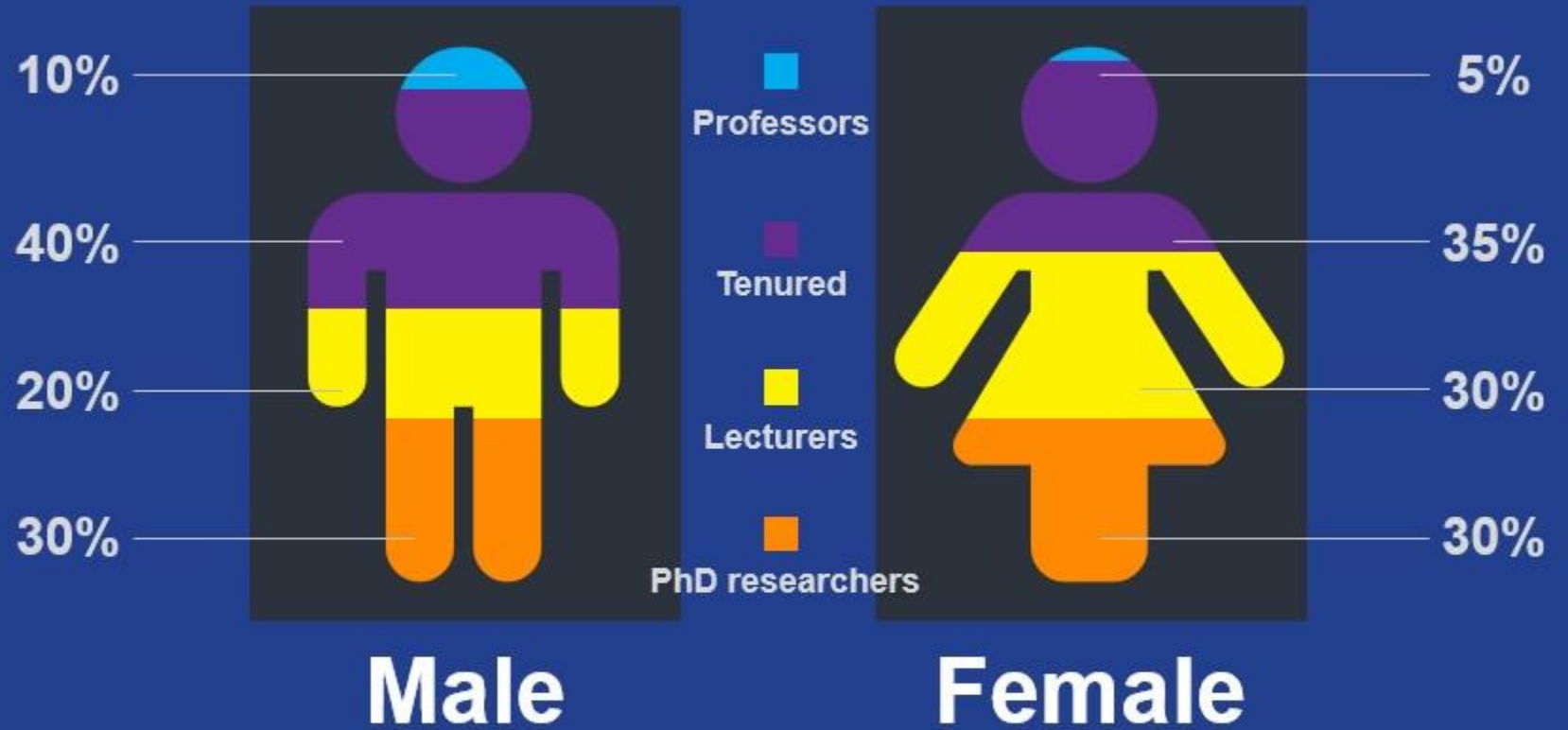
Gender equality

International staff

1 / 20



Diversity dashboard

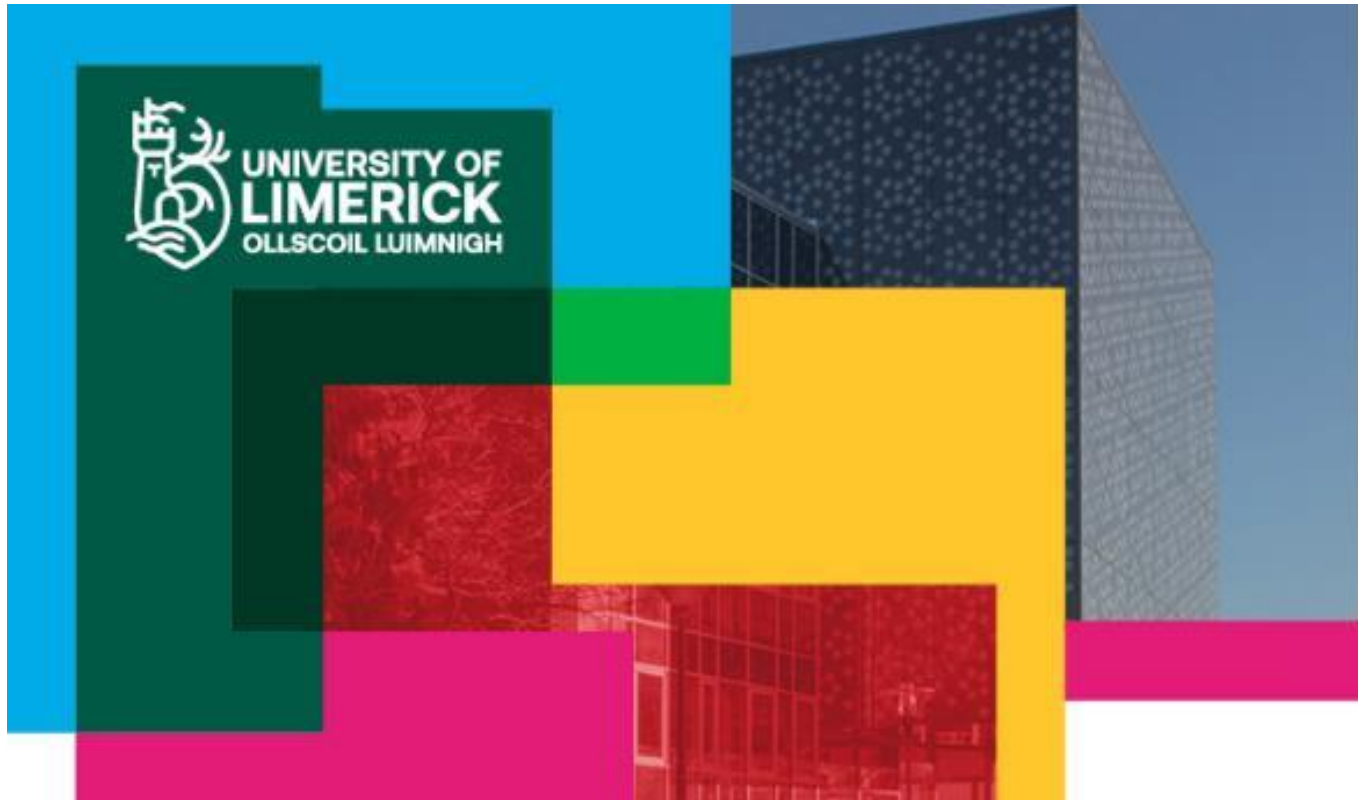




Existing numbers from our faculty

	Male	Female	Total	Change previous year
2021	439	136	575	+2

YOU
CAN'T
SAVE
THE
WORLD
ALONE



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Tea/Coffee Served Downstairs in Atrium

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Industry Co-Design and Co-Delivery

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Professor
Gilly Salmon

CEO & Principal
Consultant
Education
Alchemists
(UK)

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Be More Janus



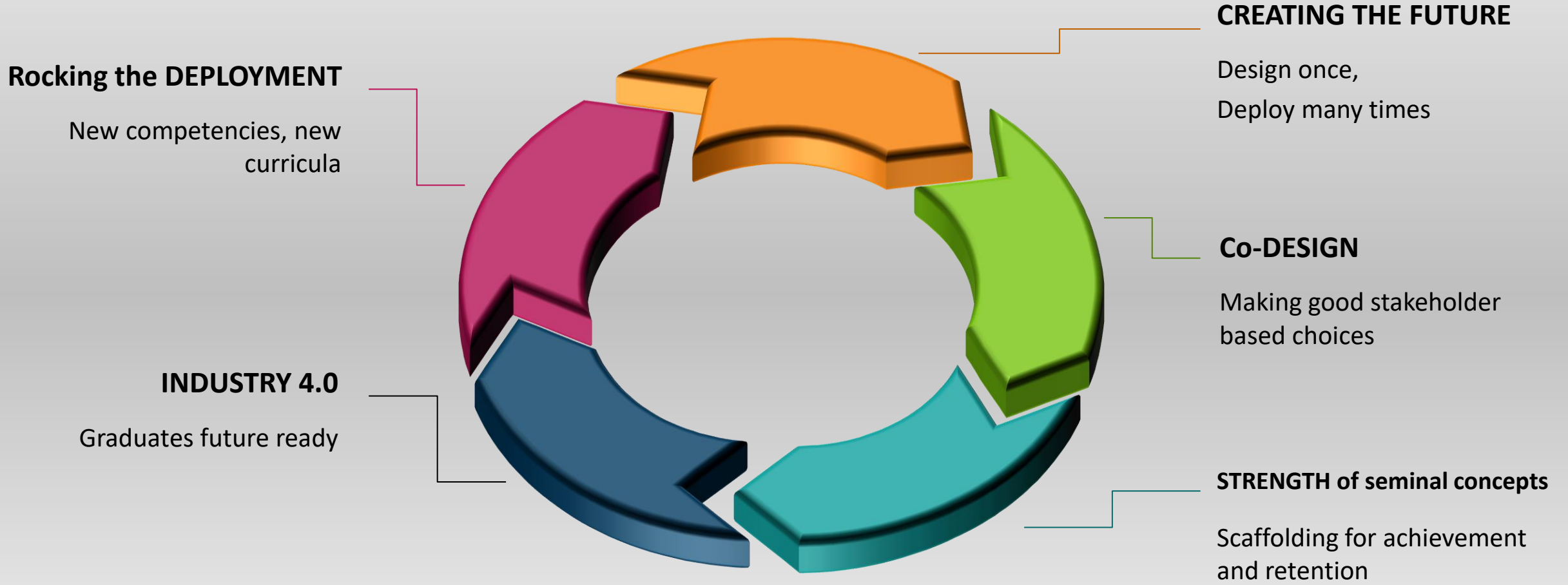
Professor Alejandro
(Ale) Armellini

Dean of Digital and
Distributed Learning

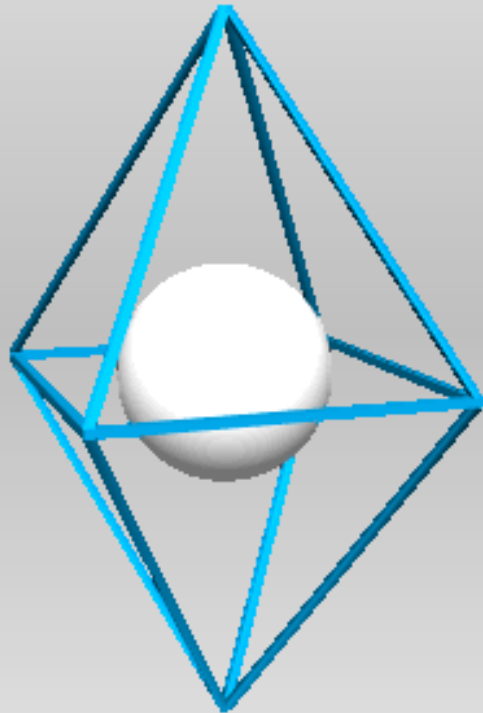
University of Portsmouth
(UK)

www.port.ac.uk
@alejandrea

Tackling the transformation together



👉 Design once; deploy many times



Be More Janus. Salmon & Armellini. Limerick

➤ Making good design choices



☞ Scaffolding for retention & achievement


- 5 stage model.
- Storyboarding




Be More Janus. Salmon & Armellini. Limerick

6


Elements for all modes




Element 1
PACING




Element 2
KNOWLEDGE & SKILLS




Element 3
FEEDBACK & ASSESSMENT



Element 4
ACTIVITY : SYNCHRONOUS



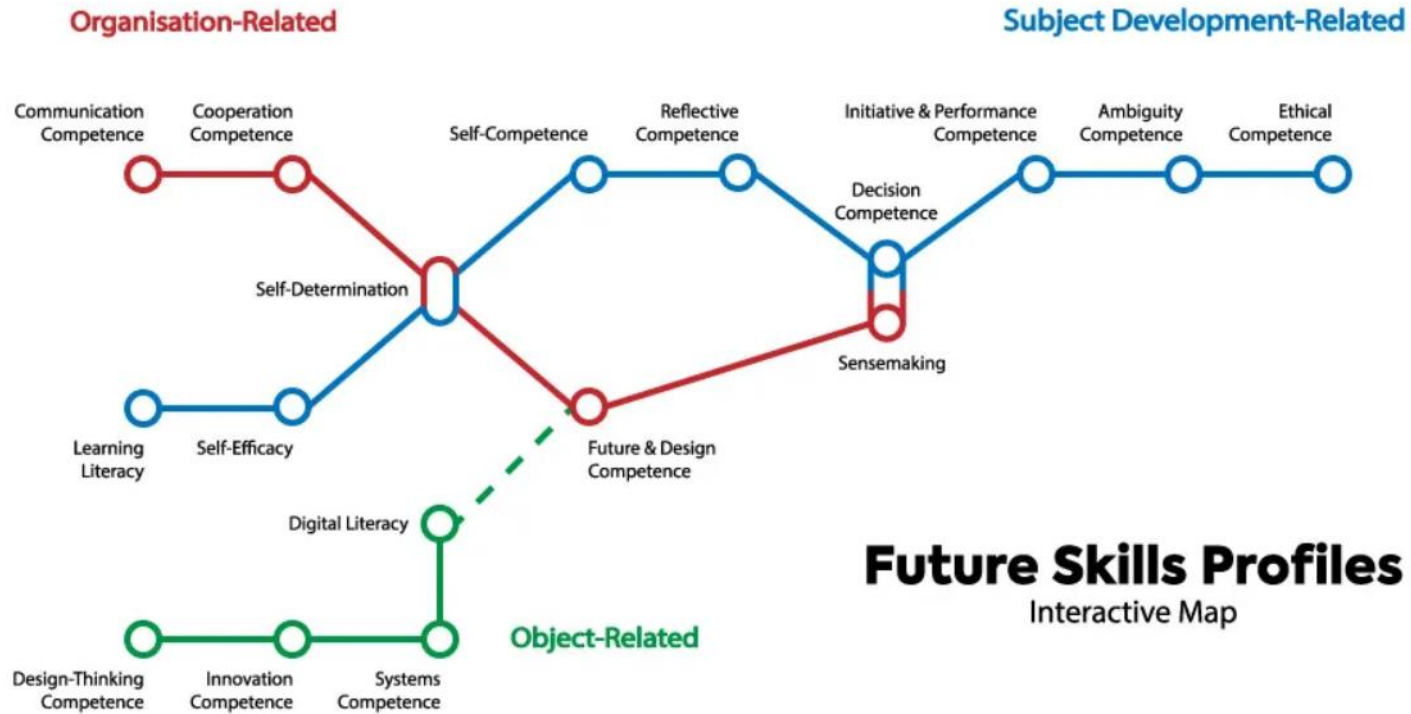
Element 5
ACTIVITY ASYNCHRONOUS



Element 6
INDEPENDENT STUDY

	STAGE 1	STAGE 2	STAGE 3	STAGE 4	STAGE 5	
Weeks	WEEK 1	WEEK 2	WEEK 3	WEEK 4	WEEK 5	WEEK 6
Topic	'Nature' of research	Asking great questions	What's known?	Choices methods	Analysis to evidence	Project planning
Assessment & feedback	Personal quiz	Groups on draft Qs	Feedback on search	Choices quiz	Feedback on wiki	Submit project brief
Synchronous Activity	Informal meet ups	'Giants'	Padlet brainstorm	Informal meet ups	Progress share	Reflections
Asynchronous Activity	Research e-tivity 1	Team talk e-tivity 2	Literature e-tivity 3	Pitches e-tivity 4	Meanings? e-tivity 5	Networking e-tivity 5
Independent Work	1st journal entry	journal notes	1st personal blog	choose for your idea	Resources to wiki	Personal Blog 2

Graduates: future ready



Future Skills Profiles
Interactive Map



<http://nextskills.org/future-skills-finder/>

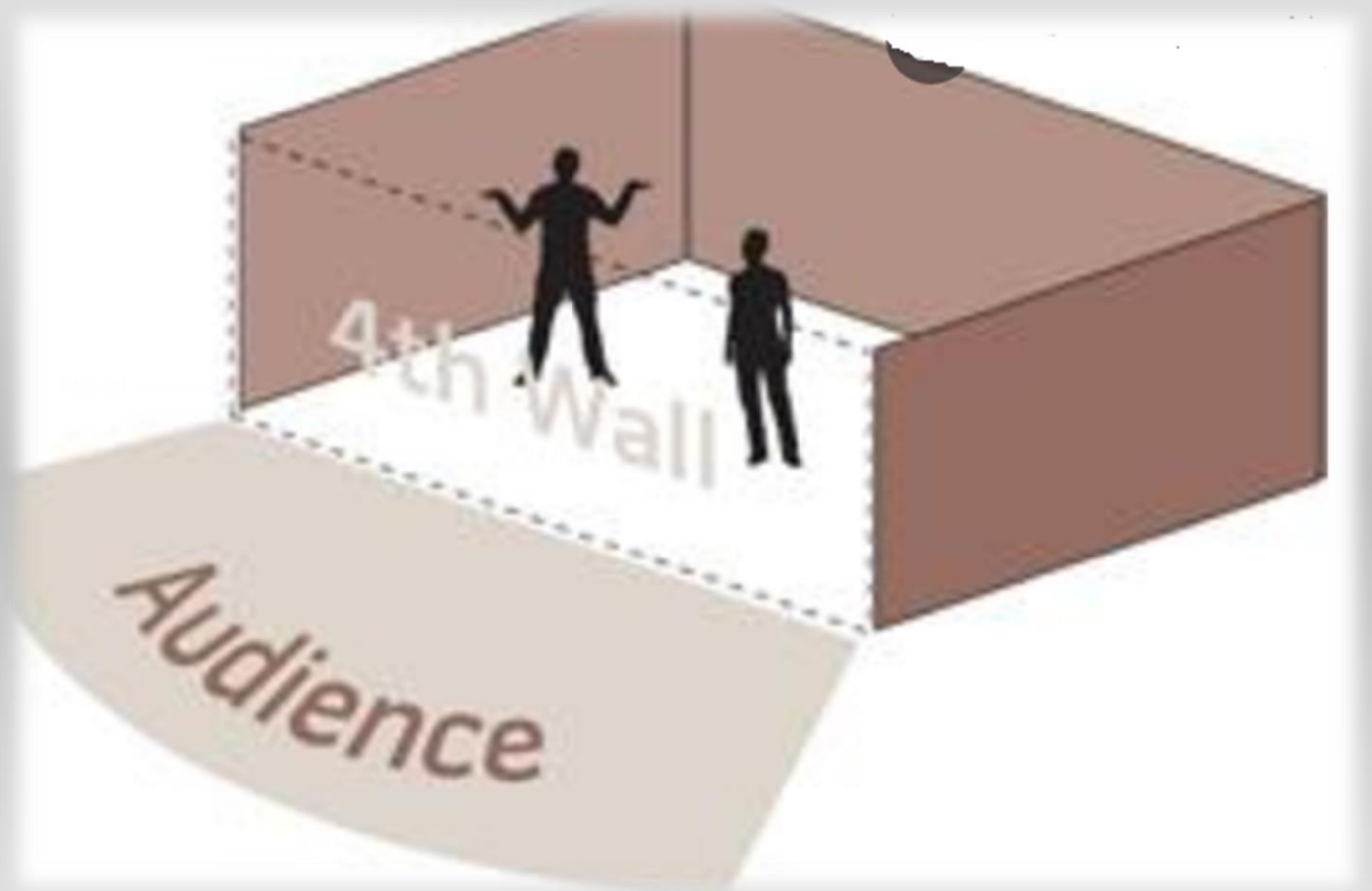
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Rocking the deployment

- Recruitment, training, development of the online tutors/teachers/e-moderators
- Best way(s) for industry to be involved in future



New meaning of 'presence'



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CEO & Principal
Consultant
Education
Alchemists
(UK)

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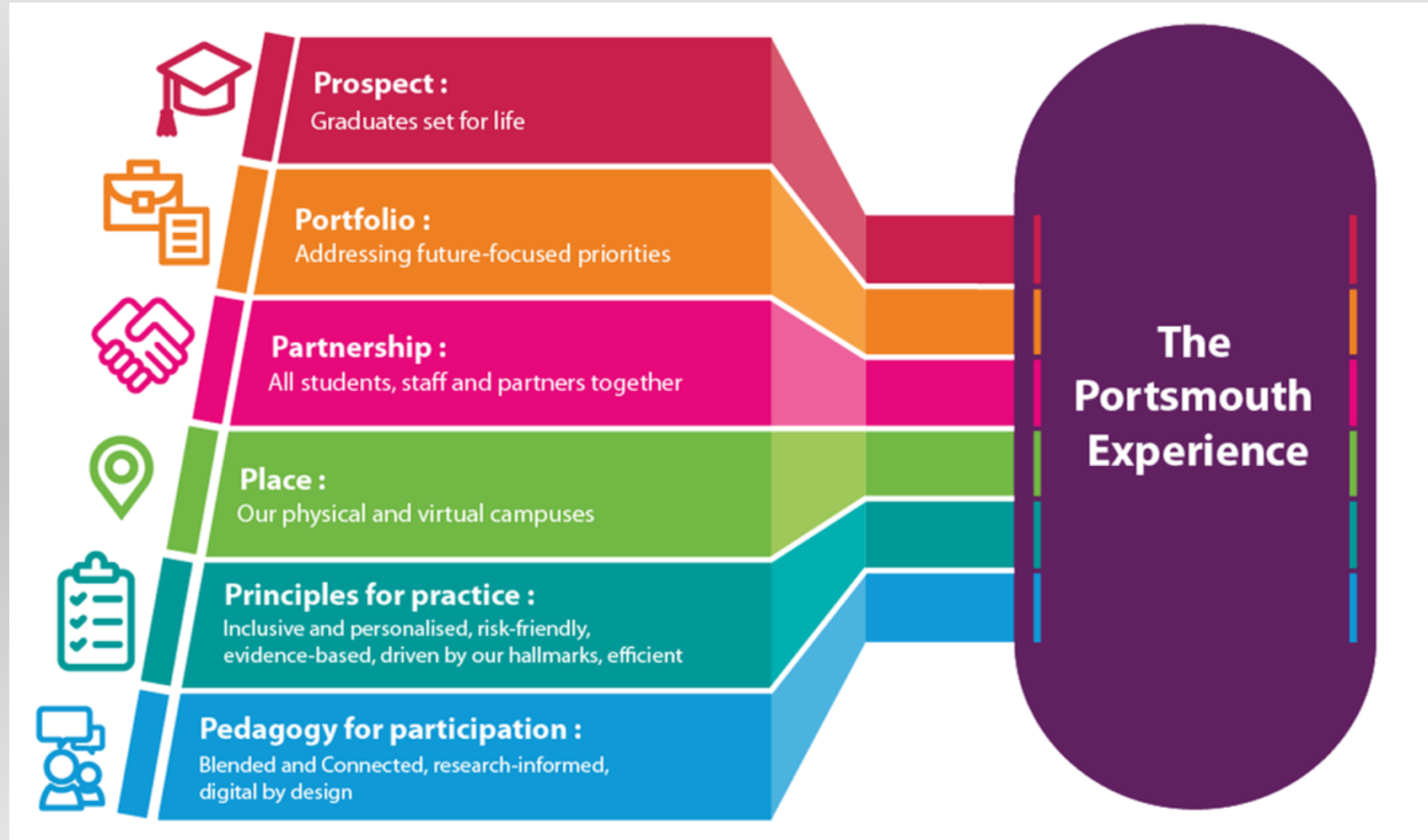
Professor
Alejandro (Ale)
Armellini

Dean of Digital and
Distributed Learning

University of
Portsmouth (UK)

www.port.ac.uk

Digital Success Plan: the 6P framework



Lessons learned from co-designing with employers & industry partners

Positive	Less positive
Real-world look and feel	Focus on skills, often to the detriment of knowledge
Authenticity: resources, assessment, application	Limited pedagogic repertoire: “tell them” approach
Decision making that matters	Need for developing meta-cognition not always considered or understood
“Continuous assessment on the shop floor” built into the course	Suggestions often context- or industry-specific
Emphasis on collaboration, practice, production and performance	Concerns about academic rigour and views on research
Clear sense of changing industry demands and pressures	

Identity, employability and entrepreneurship: the ChANGE framework of graduate attributes

Rachel Maxwell and Alejandro Armellini
*Institute of Learning and Teaching in Higher Education,
The University of Northampton, Northampton, UK*

76

Received 7 February 2018
Revised 30 April 2018
Accepted 20 June 2018

Abstract

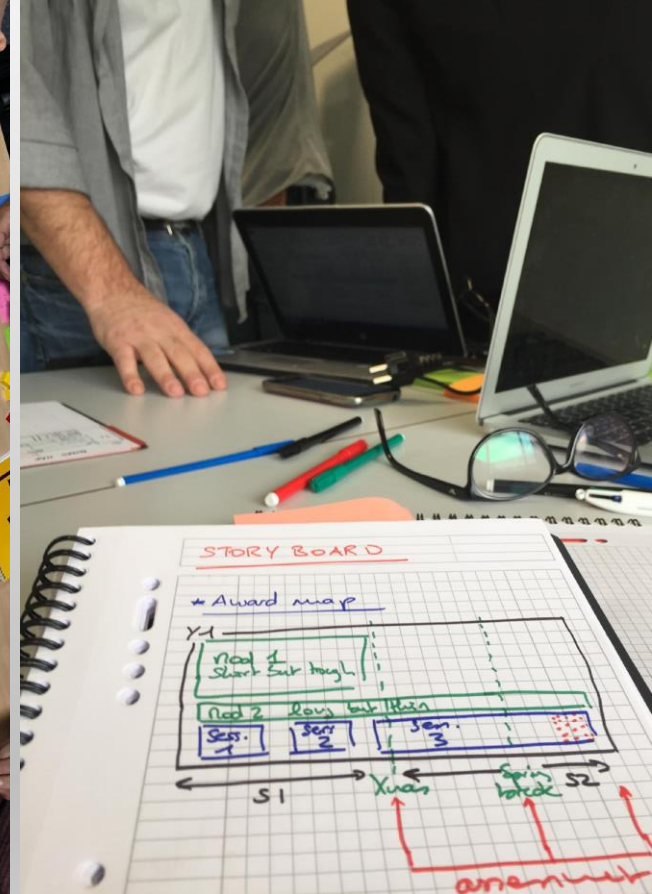
Purpose – The purpose of this paper is to introduce an evidence-based, transferable framework of graduate attributes and associated university toolkit to support the writing of level-appropriate learning outcomes that enable the university to achieve its mission to Transform Lives + Inspire Change.

Design/methodology/approach – An iterative process of co-design and co-development was employed to

Do the right things, in the right way, with the right people, for the right reasons.



Maxwell, R. & Armellini, A. (2019) Identity, employability and entrepreneurship: the ChANGE framework of graduate attributes. *Higher Education, Skills and Work-Based Learning*, 9(1), 76-91. Available from <https://doi.org/10.1108/HESWBL-02-2018-0016>



Carpe Diem, CAleRO, ABC and enABLE:

Team-based, scalable course design and co-creation within a staff-student-employer partnerships

Blended and connected learning

Blended and connected learning, Portsmouth's approach to learning and teaching, means that students engage with their studies...

- through activities that enable them to take ownership of and critique new concepts, ideas and feedback;
- in and outside the classroom, synchronously and asynchronously, individually and in teams;
- for the development and application of subject knowledge, professional and digital skills.



Accessible



Inclusive



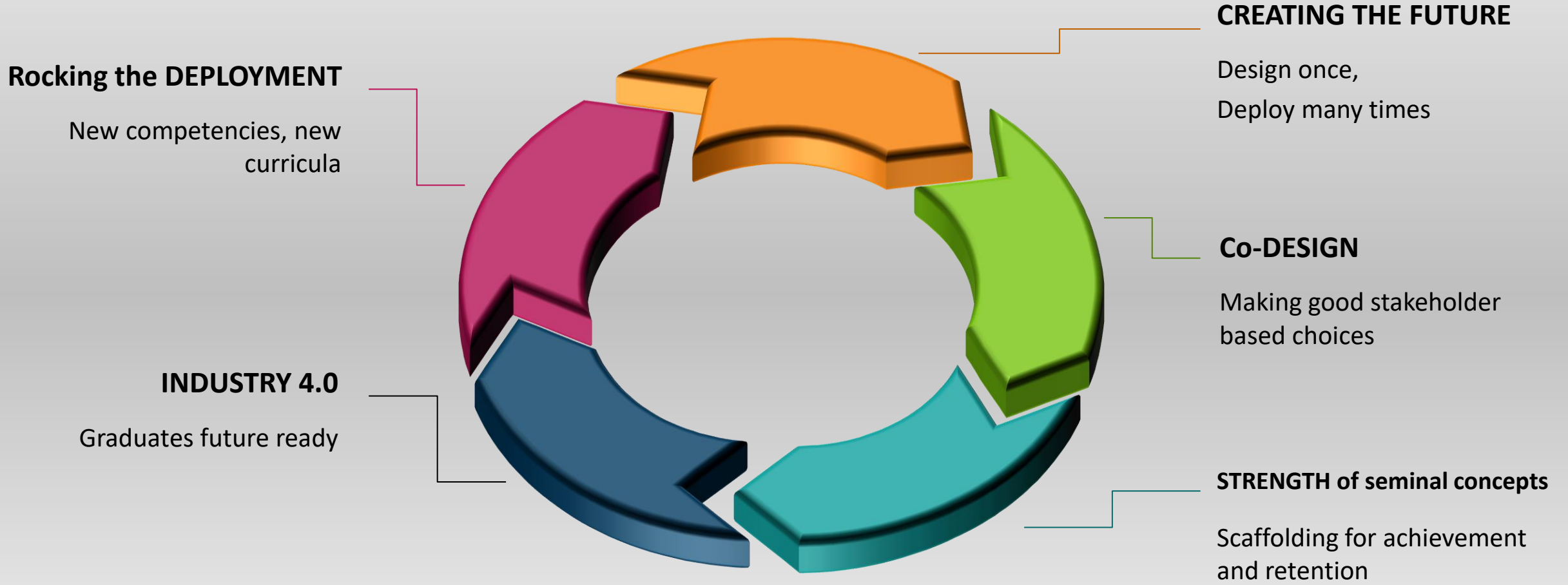
Supportive



Themes	Stop	Start	Continue
Learning Materials	Uploading poor quality materials	Using co-creation to improve consistency and student engagement	Promoting meaningful interactions (student-student, student-tutor and student-content)
Synchronous (real-time activities)	Running long online sessions	Managing student expectations about learning and teaching in an active blended learning environment	Providing a rationale to students for the role of real-time sessions and setting expectations about pre-engagement
Asynchronous work	Assuming that all asynchronous work is “independent study”	Scaffolding group work, including addressing group cohesion issues	Evaluating appropriate blends, in partnership, where synchronous and asynchronous elements are mutually reinforcing

Adapted from Armellini, Dunbar-Morris, Barlow & Powell, 2022

Tackling the transformation together



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Be More Janus



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@alejandra

Thanks for taking part



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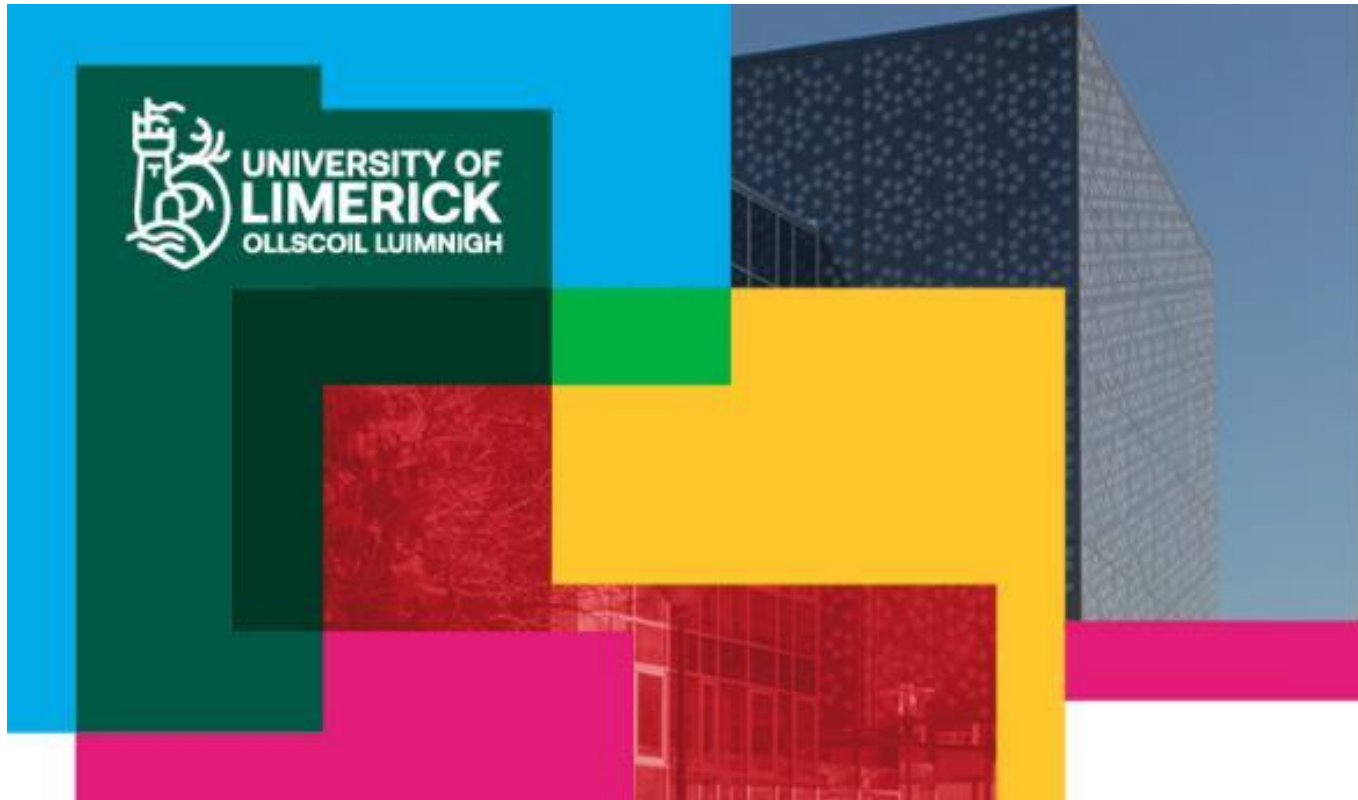


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UL's Student Voice

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**Fireside chat: Reflections on UL innovation in
transforming education in the last 50 years**

#ULTHE



oh! but don't touch it!





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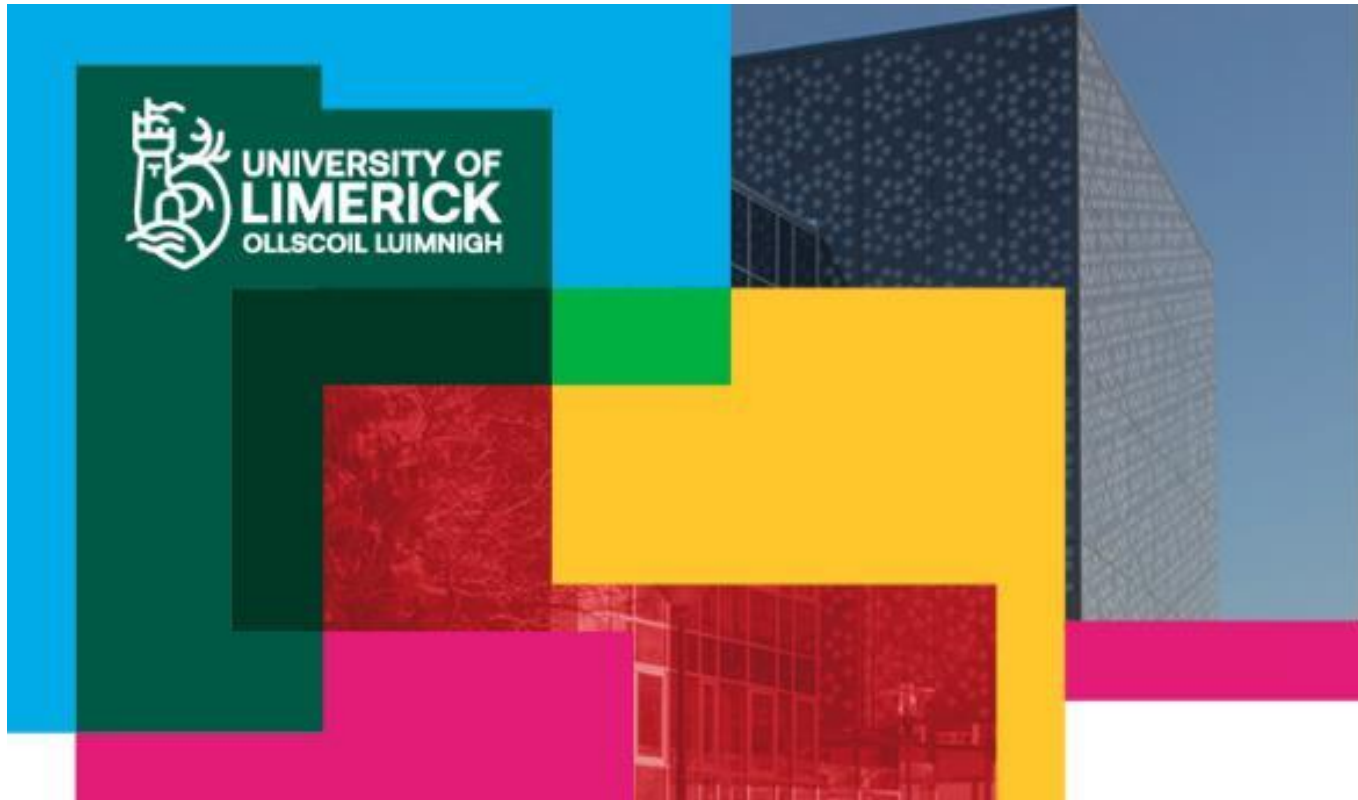


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Government of Ireland



Human
Capital
Initiative

Lunch – we return at 2pm sharp!



TRANSFORMING HIGHER EDUCATION

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Shaping the Future of Micro-Credentials

#ULTHE

Transforming the Nation's **Credentialing System**

Value Proposition for Microcredentials

Dr. Nan Travers

Center for Leadership in Credentialing Learning

SUNY Empire State College, USA



Nan.Travers@esc.edu

WHY?

¿ΛΗΛΛ

Why are we doing this?

Global Tertiary Educational Attainment

OECD Countries

Attainment

- 48% increase enrollment in 2021
- 39.15% average attainment rates

Unemployment rates

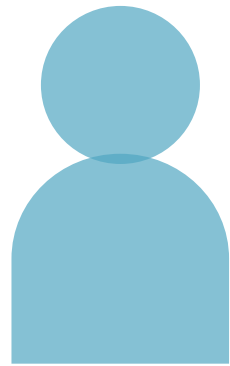
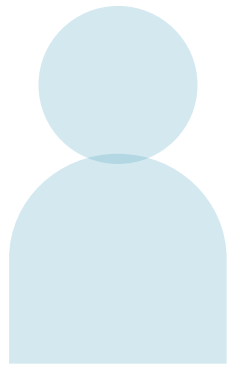
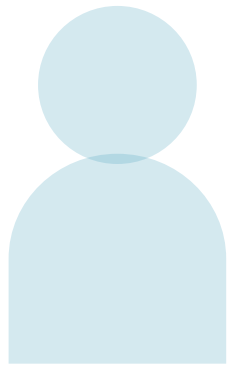
- Tertiary 4%
- Upper Secondary 6%
- Below Upper Secondary 11%

Average Earnings

- Tertiary vs. Upper Secondary 50% more
- Tertiary vs. Below Upper Secondary – almost 100%



Postsecondary Attainment in the U.S.



2 out of 6
Upper secondary or below

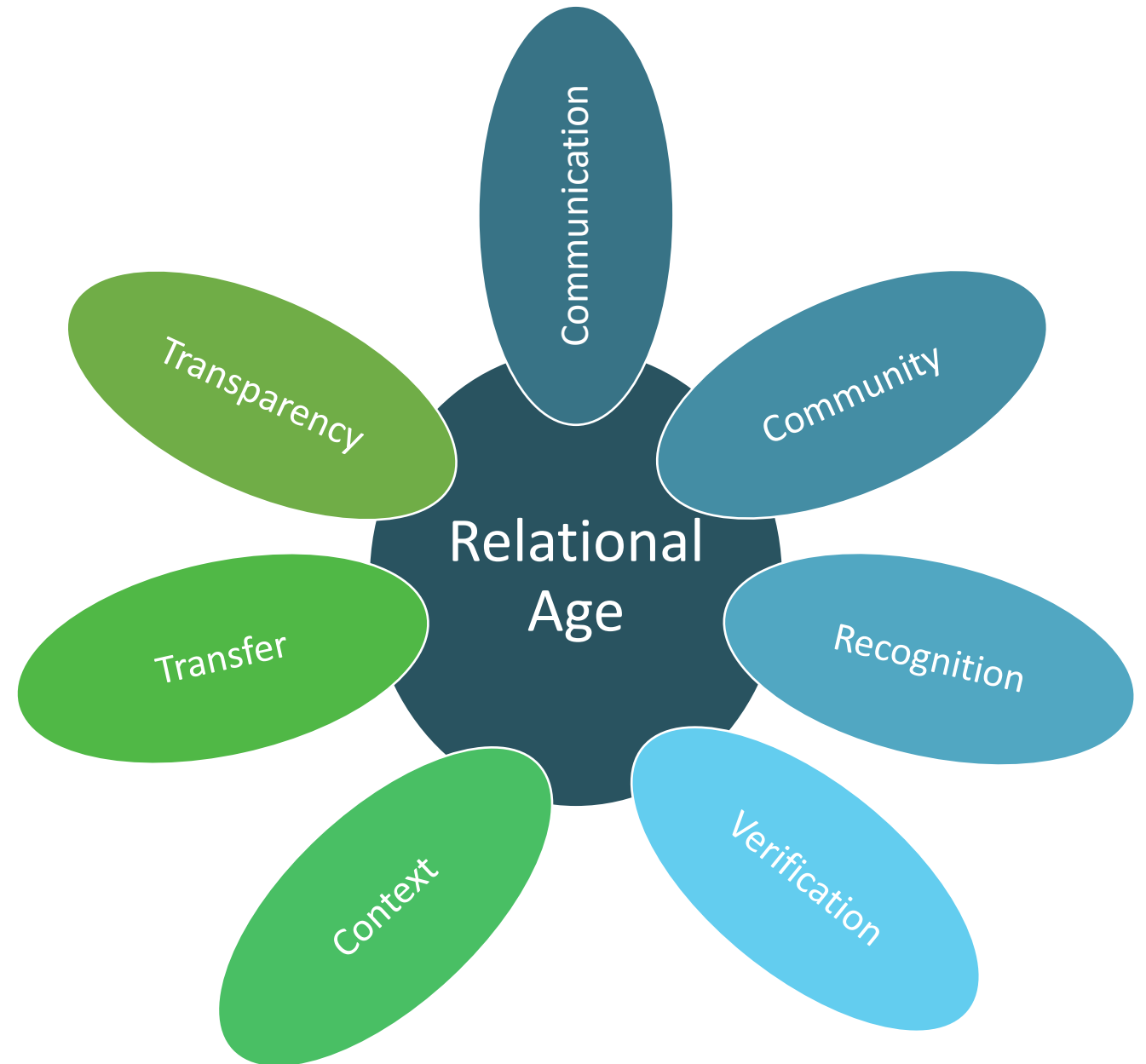
1 out of 6
some college
no credential

3 out of 6 have a college credential

White – 71%
Black – 10%
LatinX - 10%
Asian – 9%



People, with their knowledge & skills, are in relationship to others and the world around them – greater need to connect learning across work, life, and school.



Nominological Networks – the relationship across concepts provides construct validity



Learning Recognition
encompasses all the
ways we recognize that
someone has knowledge
and skills

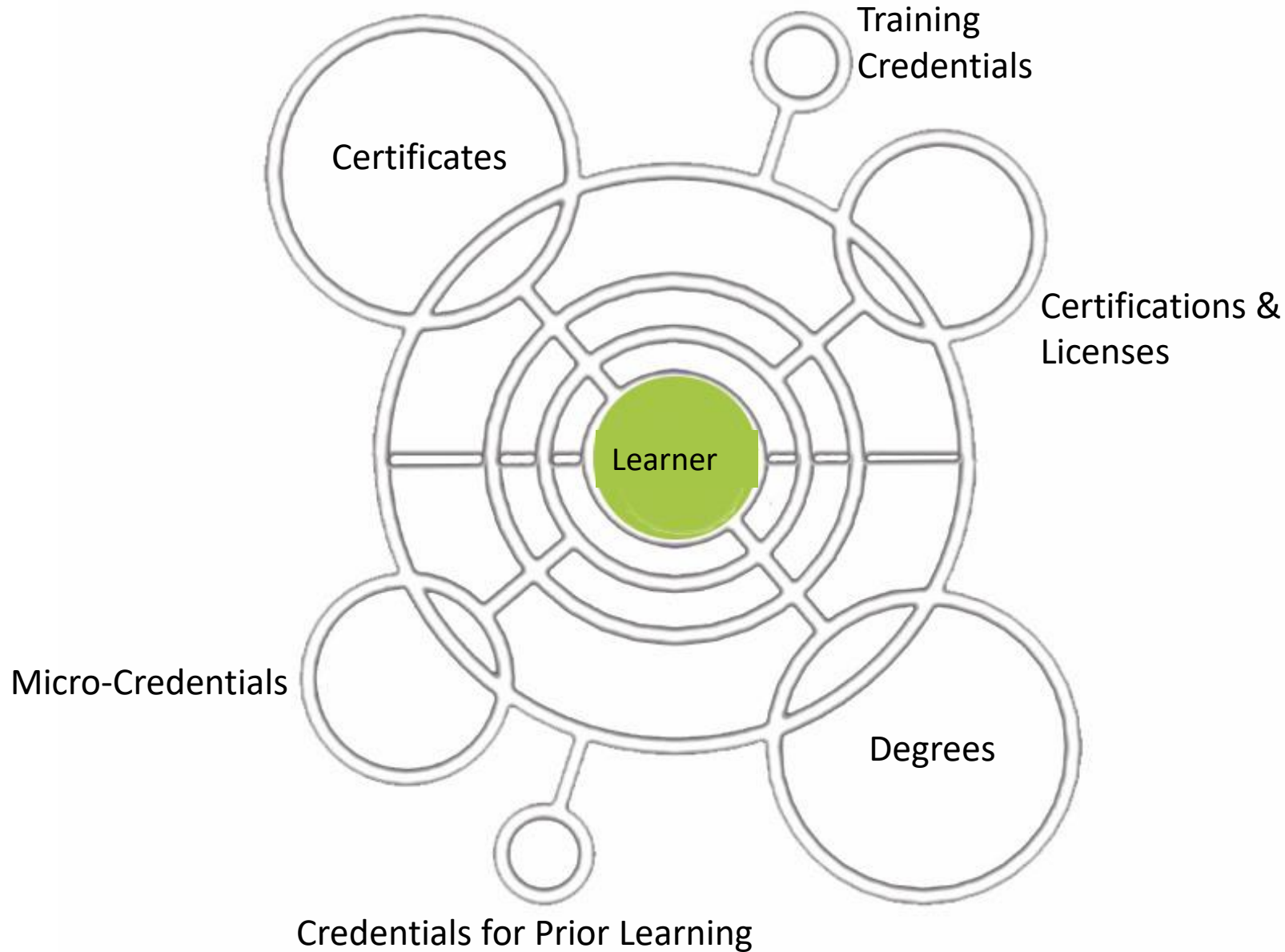
DO YOU SEE WHAT I SEE?
DO YOU KNOW WHAT I KNOW?



Credentials

Provides validated
recognition of knowledge
and skills





Learning Recognition Credentialing System

Captures learner's cycles of living,
learning and working



Three Funding Phases

Rapid Prototyping

Three States
21 Institutions

Additional States
& Institutions

Research

Feasibility of
Framework

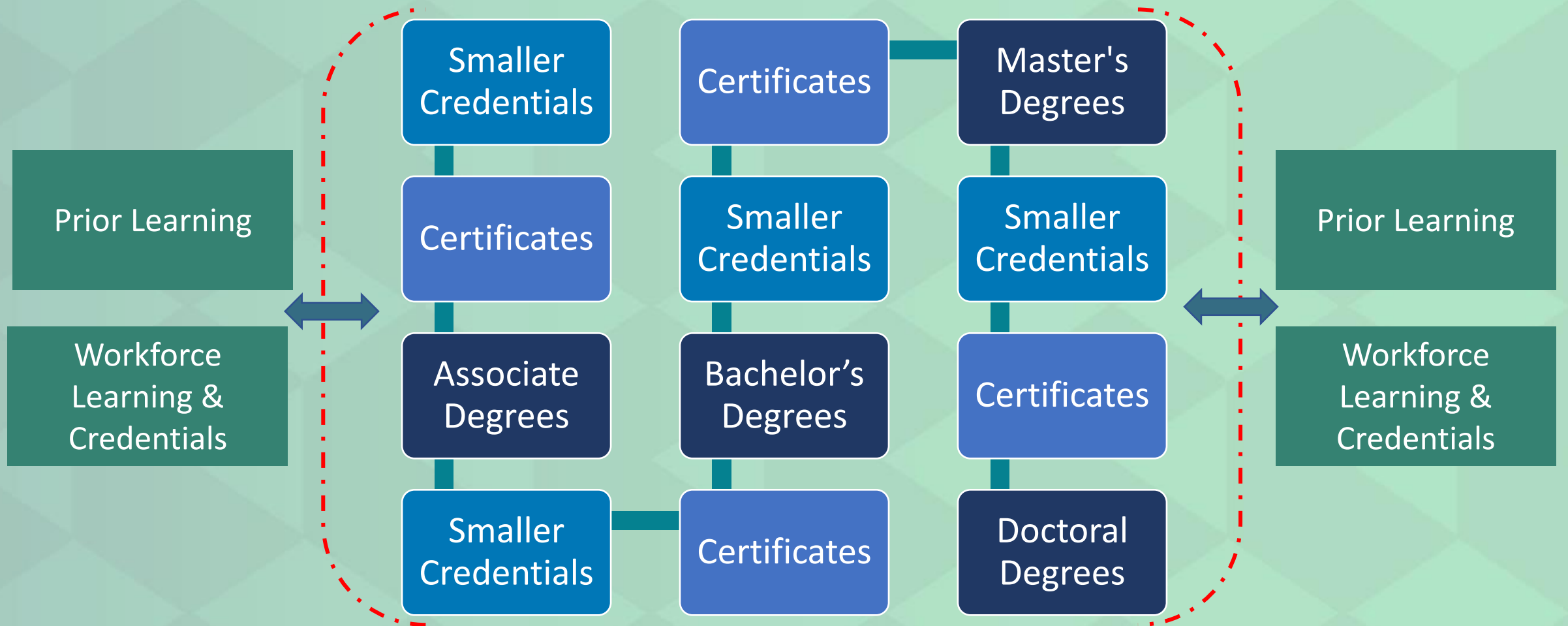
Learner
Outcomes

National Campaign

Learn & Work
Ecosystem Library

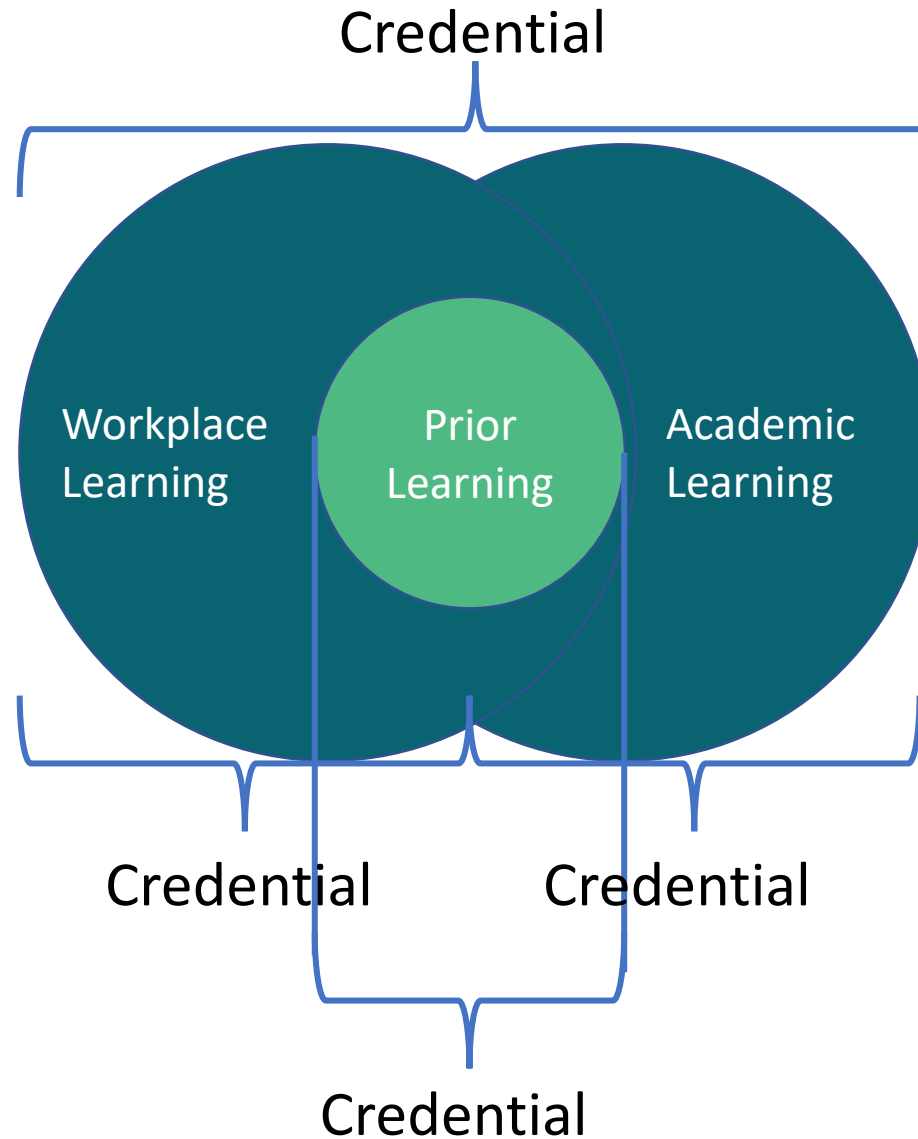
Website
Tools & Resources

Incremental Credentialing





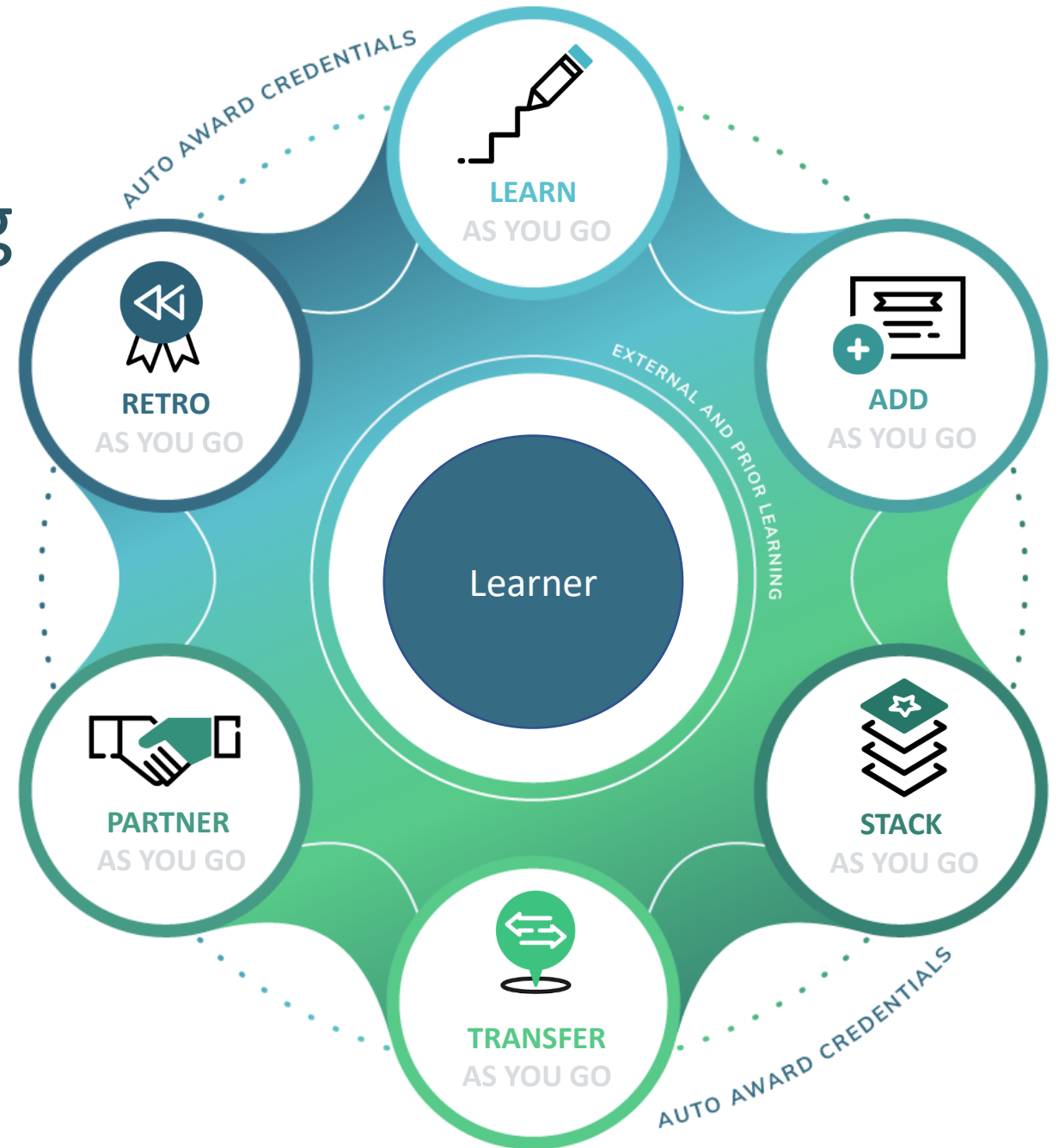
Prior Learning embedded within credentials





Incremental Credentialing Framework

- Six approaches to developing incremental credentials
- They overlap and build on each other.





Incremental Credentialing Framework



LEARN AS YOU GO

- Incremental credentials are gained on their own for professional development
- May or may not be part of a degree pathway



ADD AS YOU GO

- Incremental credentials are gained for specializations while working on a degree or certificate
- May or may not be part of a degree pathway



STACK AS YOU GO

- Incremental credentials stack into degrees
- Non-Credit, Microcredentials, Certificates, Skills Badges, Licenses, Certifications, Degrees, and others



TRANSFER AS YOU GO

- Incremental credentials are part of academic transfer pathways
- May be a cost-sharing strategy to gain credentials across institutions



PARTNER AS YOU GO

- Incremental credentials part of employer partnership
- Credentials gained in workplace are part of a pathway and pathways prepare for workplace credentials



RETRO AS YOU GO

- Incremental credentials are awarded retroactively
- Credentials are awarded for learning already acquired



Credential Areas Year 1

Healthcare

Medical Lab Technology (multiple)
Medical Assistant
Healthcare Management
IV Delivery
Fundamentals of critical care
Behavioral Health

Education

Teaching Assistant Level II
Teaching Assistant Level III
Paraeducators certificate
Empowering Teaching and Learning Program
Excellence in online teaching certificate
Child Development

Culinary

Food and Beverage Standards of Service
Baking Fundamentals

STEM

IT Professional
IT Powerpacks (multiple)
Engineering

Student Success
Peer Mentor Program
Cannabis

Business

Dynamics of Non-Profit Board Engagement
Women in Corporate Leadership
Front Office Management
Advanced Front Office Management
Project Management
Global Business and Transportation
Modern Industrial Practice
Apprenticeships with Partners
Claims Examiner

Emergency Services

Criminal Justice: Police Department Training
Emergency Management: Paramedic Pathway

Veterinary

Veterinary Technician Fear-Free Certificate
Grooming, Pet Sitting, and Training





Emerging Themes

Student demand

Increased enrollment

Workforce preparation & integration

Recognition of 21st century & field specific skills

Transfer and stackables



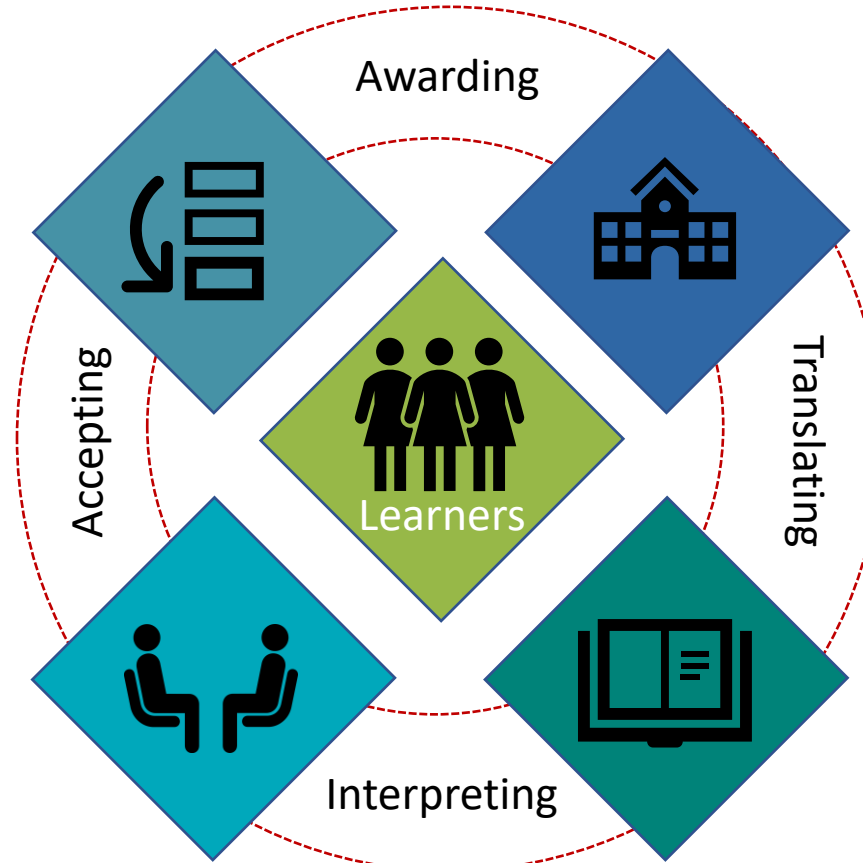
Technology Directions that Support Incremental Credentialing

COMPREHENSIVE LEARNER RECORDS/LEARNER EMPLOYMENT RECORDS

- Transcription of employment, academic, and additional knowledge, skills, and competencies
- Credit and Non-credit, Licenses, Certificates, Certifications, Degrees, and other credentials
- Badges & Credentialing Systems

EMPLOYER RECORDS

- HR Systems
- Learning Management Systems



INSTITUTIONAL RECORDS

- Credential Planner & Builder
- Enterprise Systems - Unit Record Data, Auditing
- Learning Management Systems

NATIONAL REGISTRY SYSTEMS

- Skills & Credential Registries
- Skills and credential definitions
- Access to metadata

Common Language & Standards, and Interoperability



Thank You!!

Nan.Travers@esc.edu



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Riástar na hÉireann
Government of Ireland



Micro-credentials: meeting the challenge of assessment & integration

Associate Professor Josephine Lang, University of Melbourne, Australia
josephine.lang@unimelb.edu.au



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Overview

- What has assessment got to do with micro-credentials in Higher Education?
- Framing challenges and opportunities from
 - Macro perspectives
 - call for integrating systems *through* assessment
 - Micro perspectives
 - a case study Melbourne MicroCerts
 - Meso perspectives
 - building knowledge and practice

Image: [Ross Sneddon](#) published on Unsplash, 4 May 2020



Why focus on assessment?

UNESCO: Towards a common definition of micro-credentials (Oliver, 2022)

Micro-credentials are often promoted as an efficient way to upskill workers across the lifespan

A micro-credential:

- Is a **record of focused learning achievement** verifying what the learner knows, understands or can do.
- Includes **assessment** based on clearly defined standards and is awarded by a trusted provider.
- Has standalone value and may also contribute to or complement other micro-credentials or macro-credentials, including through recognition of prior learning.
- Meets the **standards** required by relevant **quality assurance**

(Oliver, 2022, p.6)



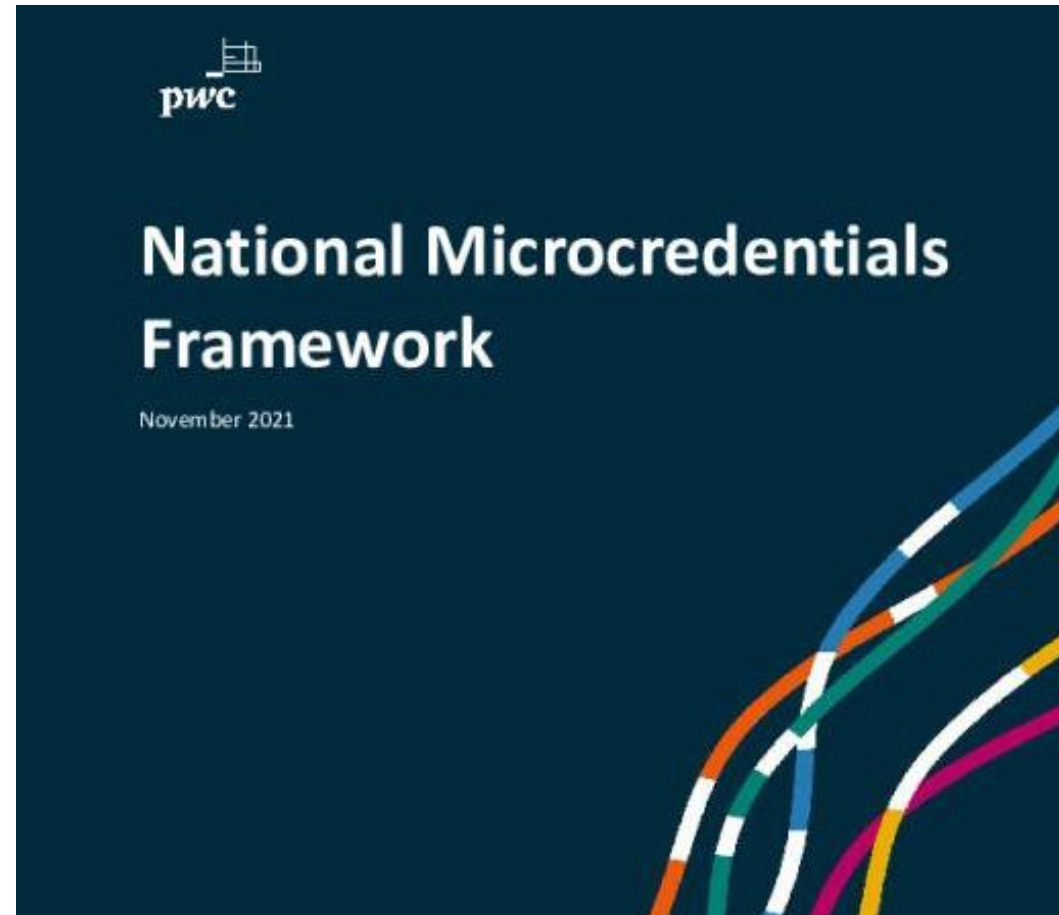
Defining within the Australian context

...microcredentials as a certification of **assessed learning or competency**, with a minimum volume of learning of one hour and less than an AQF award qualification, that is additional, alternate, complementary to or a component part of an AQF award qualification.

Unifying principles underpinning the definition:

- Outcome-based
- Responsive to industry-need
- Tailored to support lifelong learning
- Transparent and accessible

(DESE, 2022, pp.9-11)



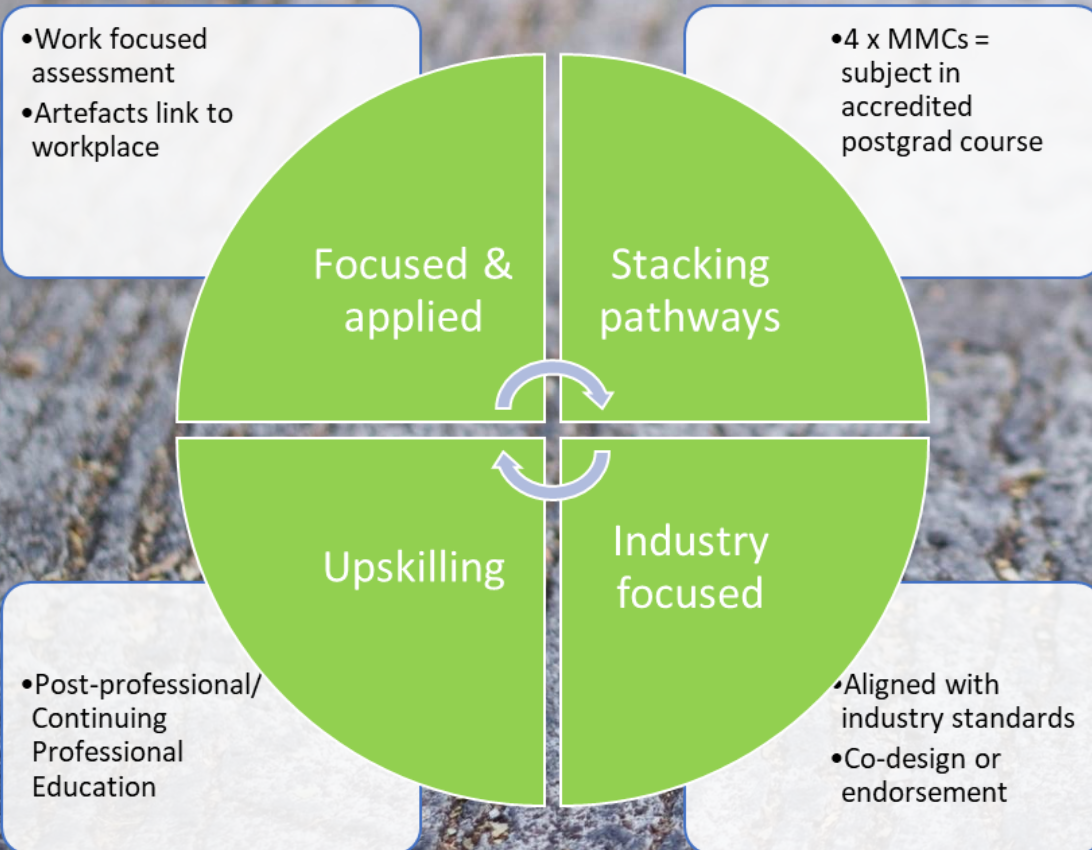
Call for integration of systems *through* assessment

Challenges for players in the micro-credential ecosystem	Opportunities: Partnerships & frameworks
Students as lifelong learners: working learners	Students as Partners movement – enhancing learning transferability?
Meaningful collaboration on needs for up/re skilling workforce	HE co-design with Industry/ employers – increasing the validity of assessment?
HE recognition of diverse learning, supporting quality	Academic regulatory frameworks: governance and quality
Expanding the players in the ecosystem	EdTechs providing e-solutions to surface skills in metadata; Government – policy levers to support working learners
Defining skills, knowledge & dispositions	Skills frameworks to support development of Rich Skill Descriptors



Case Study: Melbourne MicroCerts

Key design principles shaping assessment



Strategic Social and Sustainable Procurement Melbourne MicroCert

Social and Sustainable Procurement series:

- Foundations of Social and Sustainable Procurement
- Strategic Social and Sustainable Procurement
- Implementation of Social and Sustainable Procurement
- Creating Value through Public Procurement – *in development*

Aligned with Industry framework(s):

Social procurement is when organisations use their buying power to generate social value above and beyond the value of the goods, services or construction being procured. Social value refers to the benefits for all Victorians when social and sustainable outcomes are achieved through procurement activities.

(Victorian Government's Social Procurement Framework website)

The screenshot displays the CredentiaLate interface for a MicroCert badge. The badge title is 'Strategic Social and Sustainable Procurement' issued by 'The University of Melbourne'. The interface includes a 'Share' button, a 'Score: 80%' indicator, and a list of skills such as 'Working effectively in a virtual team'. Callouts on the right side of the image highlight key features: 'Click to View Issued Badge' points to the badge icon, 'Share Options Embedded' points to the 'Share' button, 'Links to Skill Information such as Rich Skill Descriptors (RSDs)' points to the skill list, and 'Artefacts Provide Enriched Evidence' points to the 'Working effectively in a virtual team' skill entry. The bottom of the page shows a description of the MicroCert and a link to 'The Online Modern Slavery Register'.

Building our knowledge & practice: micro-credential assessment

2015-2022 period

622 entries (micro-credentials)

49 entries (+assessment)

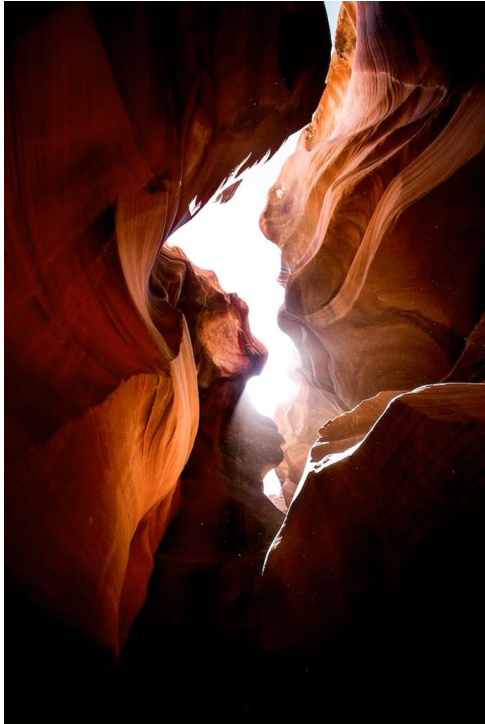


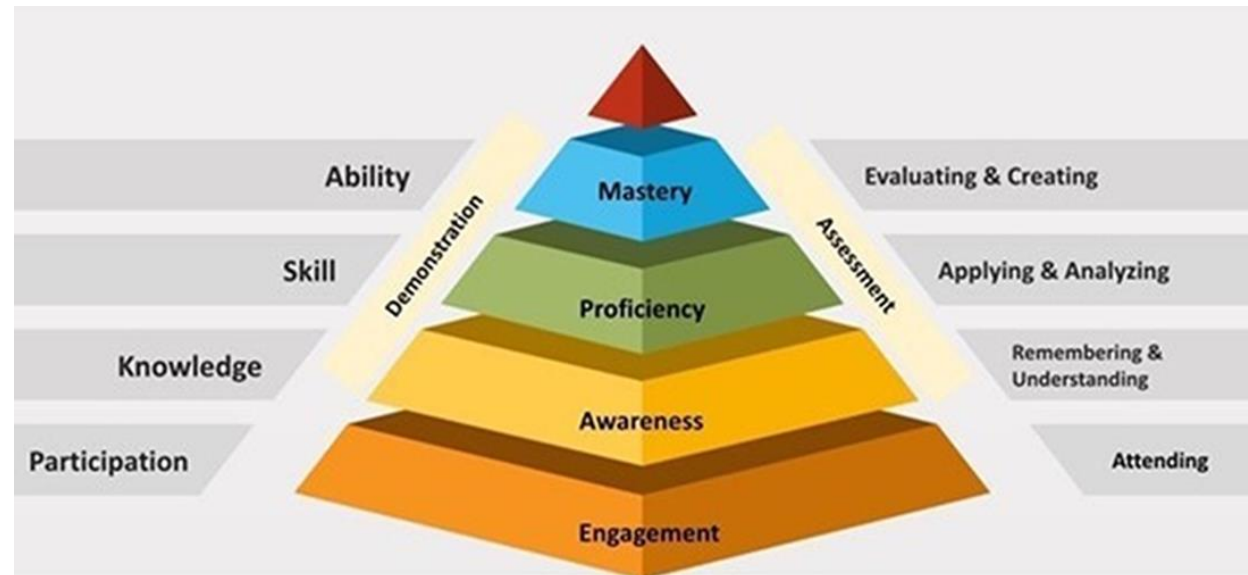
Image: [Jeremy Bishop](#) published on Unsplash, 11 Oct 2017

The main deficiencies identified in university courses were not related to teaching and learning, but to assessment practices.

(Boud & Falchikov, 2006, p. 402)

Braxton (2022)'s call for a micro-credential taxonomy>shared meaning

- Bloom's cognitive taxonomy; Dreyfus model of skills stages; and workplace's KSA



Building our knowledge & practice: micro-credential assessment

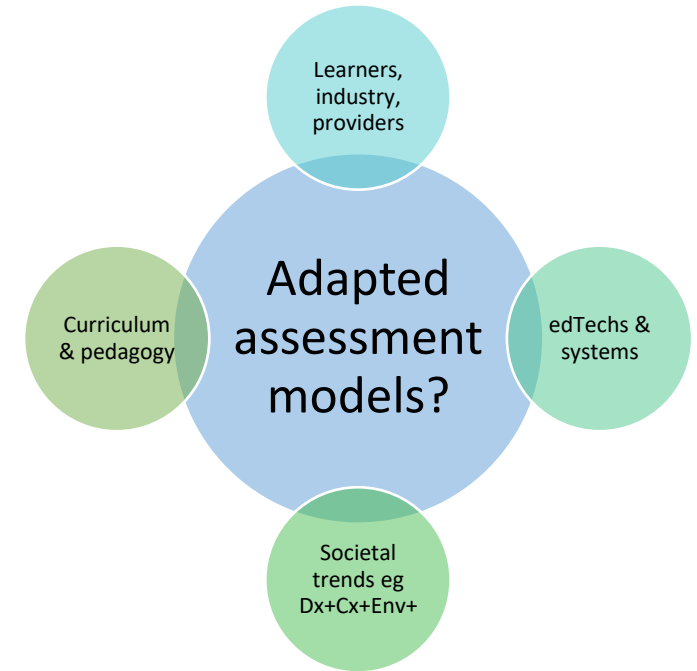
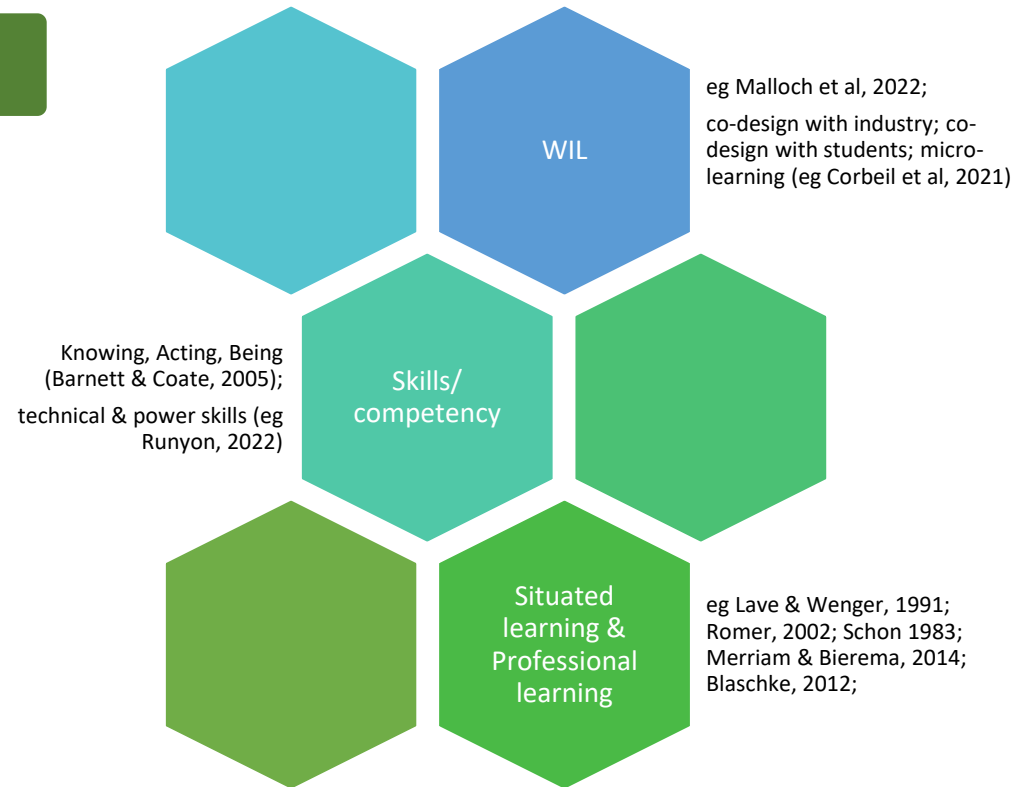
shaping our assessment

knowledge

practice



Image: [ThisisEngineering RAE](#)
published on Unsplash, 8 Feb 2020



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University of Melbourne’s micro-credential offering - [Melbourne MicroCerts portfolio](#)

- [Strategic Social and Sustainable Procurement](#) Melbourne MicroCert – study information

Parliament of Victoria (Australia) Legislative Assembly, Economy and Infrastructure Committee: [Inquiry into Victorian universities’ investment in skills](#) (1 Sept 2022)

Social Procurement Framework, Victorian Government (Australia) [website](#); [Victoria’s social procurement framework: Building a fair, inclusive and sustainable Victoria through procurement](#) (2018)

[Edalex](#) an EdTech company whose platforms surface skills; [Credentialate](#) platform: for more information on [Learner Evidence Records](#)

- If you’re interested in learning more about Students as Partners (SaP) a good place to start may be: [International Journal for Students as Partners](#) hosted by McMaster University’s (Ontario, Canada) Paul R. MacPherson Institute for Leadership, Innovation and Excellence in Teaching.
- images are from Unsplash (as cited) or Microsoft PowerPoint’s library of images



Professional Development at Scale and the Role of Modern Public University: *Towards the Future of Traditional Universities*



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School of Computing and Informatics
Prof.-Dr. Martin Margala, Director

Professional Development at Scale and the Role of Modern Public University:

Towards the Future of Traditional Universities

Motivation

- Meeting the Societal Needs
- Increasing Social Mobility across the entire population spectrum
- Meeting the Labour Market Needs across Many Industries
- Building a Sustainable Society

• Louisiana's annual gross domestic product is \$257 billion. (2021 population 4.624 mil)
• A quarter of all seafood consumed in the United States is fished from Louisiana waters.
• Louisiana is home to the highest number of oil refineries per capita in the United States.

Agriculture and Forestry
Natural Resources and Energy
Manufacturing
Transportation



Health Care (Hospital Systems
and Insurance Industry)
Education
Infrastructure

<https://www.britannica.com/place/Louisiana-state/Economy>

Professional Development at Scale and the Role of Modern Public University:

Towards the Future of Traditional Universities

Challenges

- 39 million people in US with some college level credits but no recognition of learning (National Clearinghouse 2022)
- 60%+ dropout within the first two years of college education in LA
- Traditional Institutions of Higher Education are Degree-centric (reward system based on degree completion: state funding, ranking)
- Siloed traditions in Higher Education and Industry create continued disconnect

Professional Development at Scale and the Role of Modern Public University:

Towards the Future of Traditional Universities

Solutions

- Establish a model that supports continuous learning (online degrees, certificates, bootcamps, badges, microcredentials, microinternships, competency-based education)
- Streamline transfer credit policies within the state (unified template)
- Flexible access to educational tools, resources and opportunities (hybrid all year round, after-hours classes, summer programs)
- Develop close relationships with industrial partners in your region (your gateways: industrial chamber of commerce, industry associations, alumni network)
- New Learning Ecosystem: Educational opportunities for everybody, Learning everywhere and anytime (midcareer professionals, entry level professionals, late bloomers)



Professional Development at Scale and the Role of Modern Public University:

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Examples of solutions that worked:

1. Created multiple certificate programs with several major companies that upskilled internal engineers and scientists with new abilities
 - A: Benefits for the companies – high retention of skilled labor, reduced cost for new searches, more vibrant company response to project R&D;
 - B: Benefits for the University – new income stream to support new programs, deeper relationship that can have multiplier effect, enhanced programmatic and institutional reputation;
2. Multi-institutional agreements on credit transfer and course mapping;
3. Full Summer semester for degree and non-degree learners;
4. Fully developed 6month coop program for credit;
5. 3. + 4. = faster pathway to degree completion/professional achievement;
6. Apprenticeships for freshmen/sophomore students lead to company benefits (tuition subsidy credits)

Professional Development at Scale and the Role of Modern Public University:

Towards the Future of Traditional Universities



A Leader in Corporate Education and Training

BAE SYSTEMS

Graduate Certificate Program in Microwave Engineering

Count This Certificate Towards UMass Lowell's Master's Degree in Electrical Engineering

BAE Systems, in partnership with the University of Massachusetts Lowell, has created an Microwave Graduate Certificate Program to develop critical skills that are needed to support the expanding portfolio of programs across the electronic systems enterprise. This certificate program consists of four 3-credit courses taught onsite at BAE Systems. Each course will be accompanied by a 1-credit lab utilizing state-of-the-art test equipment designed to reinforce the classroom learning.

This 16-credit graduate certificate program makes it more convenient than ever for employees to advance their education with a top-ranked research university. Courses are taught by full-time UMass Lowell faculty who are authorities in their fields, and by highly qualified BAE experts.

Count This Certificate Towards Your Master's Degree

All courses in this certificate program can be counted towards UMass Lowell's Master's Degree in Electrical Engineering. Since the certificate totals 16 credits, graduates of the program will have completed half of the credits required for earning their master's degree at UMass Lowell. Students must have a GPA of 3.0 or higher for acceptance into the master's degree program. Moreover, students must apply into the master's degree before completing 12 credits in the certificate. Full admission requirements for the master's degree are available at www.uml.edu/grad.

Curriculum Outline

8 courses / 16 Credits

REQUIRED COURSES

EECE.5330	Microwave Engineering (3 credits)
EECE.5340	Microwave Engineering Lab (1 credit)
EECE.5350	Microwave Metrology (3 credits)
EECE.5360	Microwave Metrology Lab (1 credit)
EECE.5370	Microwave Systems Engineering (3 credits)
EECE.5380	Microwave Systems Engineering Lab (1 credit)
EECE.5710	Radar Systems (3 credits)
EECE.5700	Radar Systems Lab (1 credit)

For more information, please visit

<https://gps.uml.edu/bae-microwave-engineering.cfm>

- Created multiple certificate programs specifically tailored to company's professional development needs to address specific skill shortages;
- Trained new group of instructors from among the company's professional practitioners;
- Trained hundred's of engineers and scientists over a 4 year period across multiple sites



The Benefits of Earning a Graduate Certificate from UMass Lowell

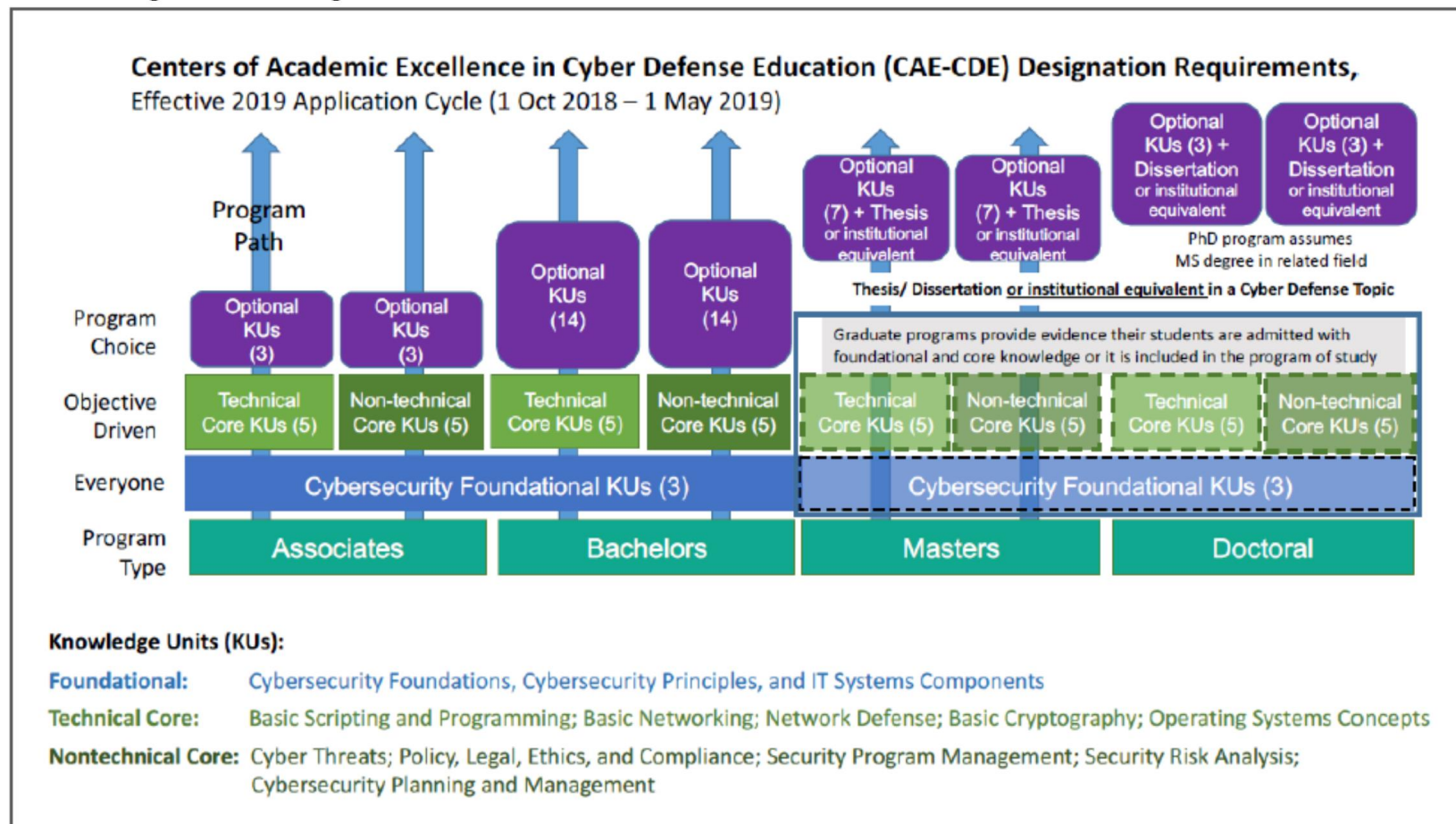
- An accredited certificate from one of the nation's top-ranked research universities
- A public, nonprofit university and a leader in workforce innovation
- World-class faculty with real-world expertise
- Courses are taught by full-time UMass Lowell faculty who are authorities in their fields, and by highly qualified BAE experts
- One-on-one advisors available to guide you and answer your questions
- One of the fastest rising universities in the nation in the *U.S. News & World Report* rankings



Professional Development at Scale and the Role of Modern Public University:

Towards the Future of Traditional Universities

How Do We Scale Up?



Professional Development at Scale and the Role of Modern Public University:

Towards the Future of Traditional Universities

How Do We Scale Up?

Many Tools in a Toolbox:

- In Louisiana state-wide effort to achieve universal transfer pathway in 41 major subjects within a year (mandated by legislation)
- Statewide partnerships with the government-industry sector representatives
- Development of a portfolio of professional development programs based on specific needs (Local and State Economic Development Authorities)
- Establish “Teach the Teacher” training program for recruitment of future Professors of Practice (qualified professionals with extensive practical experience)
- Need to establish new merit-based system to recognize contributions of individuals among faculty and staff that invest time, their knowledge and experience into the creation, maintenance and growth of these new programs;

<https://www.cyberseek.org/>



Professional Development at Scale and the Role of Modern Public University:

Towards the Future of Traditional Universities

University System of Georgia Announces New Nexus Degree

Atlanta – February 13, 2018

With approval today by the Board of Regents, the University System of Georgia announced the creation of a new college education credential.

The nexus degree will emphasize the connections between industry, skilled knowledge and hands-on experience in high-demand career fields such as cybersecurity and financial technology. This new, short-term college credential expands on an educational portfolio that already includes associate, bachelor's, master's and doctoral degrees.

Chancellor Steve Wrigley: "The credential enables campuses to nimbly address workforce needs in their community and offer an adaptive degree structure, while helping people expand their knowledge base over time and different careers. It is offering modern skills in the essential fields of today's industry."

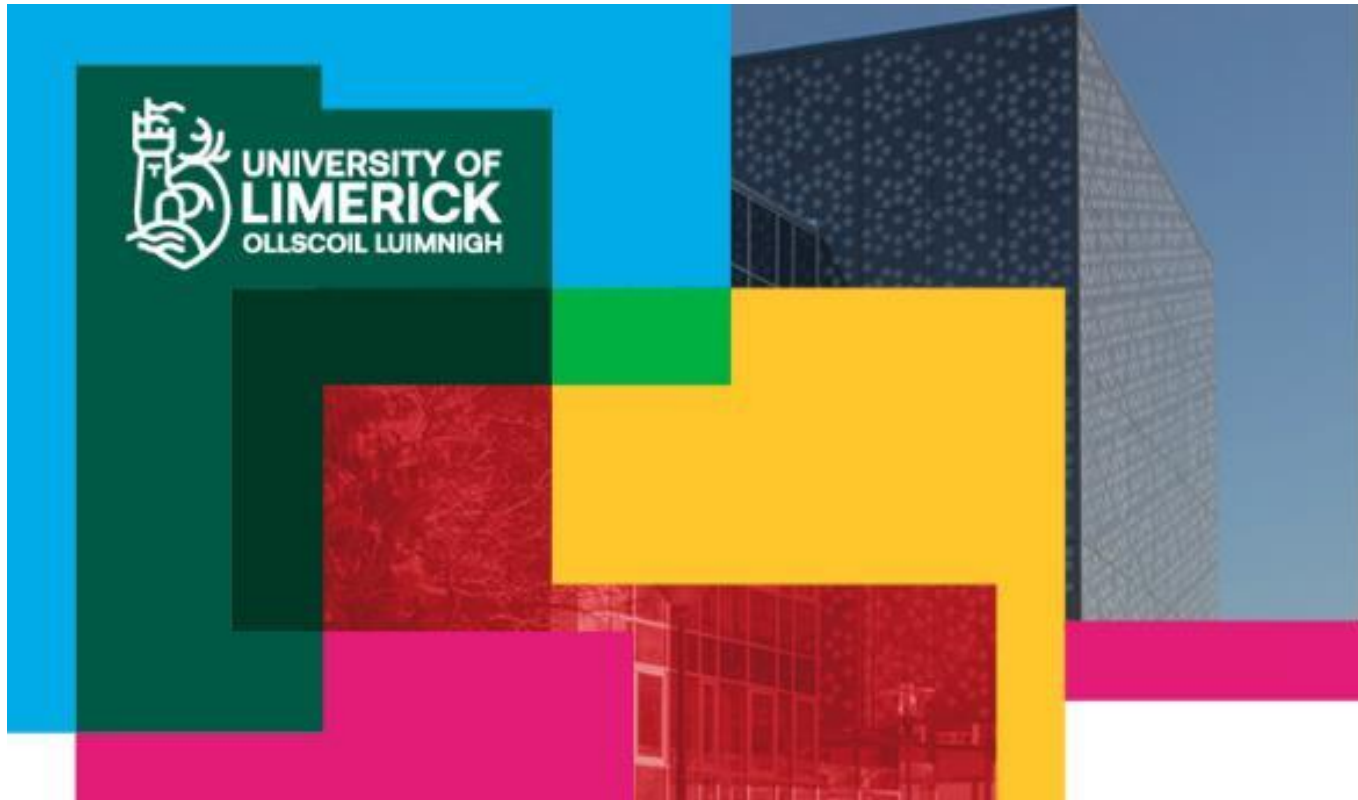
https://www.usg.edu/news/release/university_system_of_georgia_announces_new_nexus_degree





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education and industry for upskilling



**Closing debate: This house believes that the
Traditional University Degree is a relic of a bygone age**

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Thank you!

Let's collaborate email ULatWork@UL.ie

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